



Notice Of A Regular Meeting

Notice is hereby given that a Regular Meeting of the Governing Body of the City of Ranger, Texas, will be held on **Monday, April 13, 2026, at 5:30 P.M.** in City Hall, 400 West Main Street Ranger, Texas. The following subjects will be discussed, to wit:

Agenda Item 01: Call to Order- Mayor Robert Butler

Roll Call/Quorum Check-City Manager Charlie Archer
Invocation of Prayer
Pledge of Allegiance to the United States Flag
Pledge of Allegiance to the Texas Flag

Agenda Item 02: Public Hearing to address the timeline to complete the demolition at 311 W. Main Street, Alfredo Martinez.

Agenda item 03: Public hearing to address the timeline to complete the demolition at 214 Cherry Street, Ken Charman

Agenda item 04: Public hearing to address the timeline to complete the demolition at 203 E. Roberts Street, Hilda Peck

Agenda item 05: Public hearing to address a public health hazard at 204 Little Street and to consider abatement of the property, Michelle Myers

Agenda Item 06: Citizen's Presentation- At this time, anyone on the list will be allowed to speak on any matter other than personnel matters or matters under litigation, for a length of time not to exceed THREE minutes. No Commission/Board discussion or action may take place on a matter until such matter has been placed on an agenda and posted in accordance with law.

Agenda Item 07: Announcements from City Commission or Staff-Comments may be made by commission or staff, **BUT NO ACTION TAKEN** on the following topics without specific notice. Those items include: Expressions of Thanks, Congratulations or Condolence; Information on Holiday schedules; Recognition of public officials, employees or citizens other than employees or officials whose status may be affected by the commission through action; Reminders of community events; or Announcements involving an imminent threat to the public health and safety of the people of the municipality.

Agenda Item 08: Discuss/Consider: Approval of minutes of previous meetings:

March 19th Called Meeting.

March 23rd Regular Meeting

Agenda Item 09: Discuss/Consider: Options for the operation of the Collection Station.

Currently the station is open Tuesday-Saturday with a full-time operator, asking the council to have an open discussion. (City Manager)

Agenda Item 10: Discuss/Consider: Making a change to the employee handbook regarding sick leave. Current policy is an accrual of 3 hours per pay period for a total of 78 hours per year, would like to change this to a total of 40 hours per year.(City Manager)

Agenda Item 11: Discuss/Consider: Making a change to the employee policy on using sick, vacation hours to be a maximum of 80 hours for a total pay period for those exempt from the 84 hour rule and those on call.(City Manager)

Agenda Item 12: Discuss/Consider: Consent Items; the Approval of Monthly Department Reports:

Library Report: Librarian Diana McCullough

REDC 4A Report: MJ Dawson

REDC 4B Report: MJ Dawson

Municipal Court Report: Judge Doyle Russell

Fire/EMS Report: Chief Darrell Fox

Police Department: Chief Charles Rodriguez

Animal Control Report: Officer Carrie Pilant

Public Works Report: Daniel Plascencia

Finance Report: Carol Stephens

Agenda Item 13: Discuss/Consider: Consent Items; City Manager’s Report: business regarding city administration. The City Commission may provide staff direction; however, no action shall be taken. (City Manager)

Agenda Item 14: Discuss/Consider: The recent omission of alcohol permits from the fee schedule. The previous language said a municipality could charge half of the cost of the TABC license fee. Consider a flat fee for package stores and reinstating the permits for beer and wine retailers. (City Manager)

Agenda Item 15: Discuss/Consider: Accepting the proposal for the fiscal year 2026 Audit from Mauldin & Jenkins CPA of Houston, Texas. (Finance Director)

Agenda Item 16: Discuss/Consider: Update on the bridge replacement by Union Pacific Railroad within the city limits of Ranger. (City Manager)

Agenda Item 17: Discuss/Consider: Entering an Administrative Services Agreement with the REDC A board President for the purpose of grant applications. (REDC President)

Agenda Item 18: Discuss/Consider: Entering into an Administrative Services Agreement with the REDC B board President for the purpose of grant applications. (REDC President)

Agenda Item 19: Discuss/Consider: Accepting the strategic plan of the REDC for long term planning and economic benefit. (REDC President)

Agenda Item 20: Retire into Executive Session to deliberate any items as authorized by Texas Government Code 551.074 Personnel matters regarding:

- Vacant City Secretary position

Agenda Item 21: Reconvene into Open Session to take action as determined appropriate regarding Texas Government Code 551.074 Personnel Matters regarding:

- Vacant City Secretary position

Agenda Item 22: Discuss/Consider: Adjournment

I, the undersigned authority, do hereby certify that the above notice of meeting of the Governing Body of the City of Ranger is a true and correct copy of said notice on the bulletin board at the City Hall of the City of Ranger, a place convenient and readily available to the general public at all times, and notice was posted by 5:00 p.m., April 7, 2026 and remained posted for three business days preceding the scheduled time of the meeting.

Charlie Archer

Charlie Archer City Manager

The City Commission reserves the right to convene into Executive Session concerning any of the items listed on this agenda under the authority of the Mayor, whenever it is considered necessary and legally justified under the Open Meetings Act.

NOTICE OF ASSISTANCE

Ranger City Hall and Council Chambers are wheelchair accessible and accessible parking spaces are available. Requests for accommodation or interpretive services must be made 48 hours prior to this meeting. Please contact City Manager's office at (254) 647-3522 for information or assistance.

Brooke T. Paup, *Chairwoman*
Catarina R. Gonzales, *Commissioner*
Tonya R. Miller, *Commissioner*
Kelly Keel, *Executive Director*



TEXAS COMMISSION ON ENVIRONMENTAL QUALITY

Protecting Texas by Reducing and Preventing Pollution

March 31, 2026

Mr. Charlie Archer, City Manager
City of Ranger
400 West Main St.
Ranger, TX 76470-1219

Re: General Compliance letter for Complaint Investigation at:
City of Ranger located off the right of way of Loop 254, North of Blackwell Street,
Ranger (Eastland County), Texas
RN112409396, Incident No.: 452922, Investigation No.: 2130435

Dear Mr. Archer,

On March 4, 2026, Mr. Mark Chavez, Ms. Alexiss Guillen, and Mr. Nathan Helms of the Texas Commission on Environmental Quality (TCEQ) Abilene Region Office conducted an investigation of the above-referenced facility to evaluate compliance with applicable requirements for stormwater regulations. No violations are being alleged as a result of the investigation. This investigation was the result of a complaint. For information regarding our complaint policies and procedures, please refer to the following website:
<https://www.tceq.texas.gov/compliance/complaints>.

The TCEQ appreciates your assistance in this matter and your compliance efforts to ensure protection of the State's environment. If you or members of your staff have any questions regarding these matters, please feel free to contact Mr. Chavez in the Abilene Region Office at (325) 698-9674.

Sincerely,

A handwritten signature in blue ink, appearing to read "Sally Brown".

Sally Brown
Water Section Work Leader
Abilene Region Office

SB/MC/rs



Case #: 250019

Case Date: 11/20/25

Case Type: Dangerous Property

Complainant Name: City of Ranger

Complainant Address: 400 W Main Street

Complainant Phone: 2546473522

Complainant Email: codeenforcement@rangertx.gov

Owner Name: Alfredo Martinez

Owner Address: 5002 Cowden Street

Owner City, State, Zip: Ft. Worth, Texas 76114

Desc. of Violation: Roof has fallen in

US Mail NOV Tracking #: 70220410000274026236

US Mail VIOL Tracking # :

US Mail RES Tracking #:

Citizen Complaint: No

Search Warrant Issued:

Violation Location: 319 W. Main Ranger, Texas 76470

Owner Email:

Hours Abatement: 0

Status: Active

Assigned To: Charlie Archer

Property

Parcel #	Address	Legal Description	Owner Name	Owner Phone	Zoning
12654	311 W. Main Street		Alfredo Martinez		

Activities

Date	Activity Type	Description	Employee	Status
12/02/2025	Follow-Up	Scheduled a public hearing for 01/12/2026	Charlie Archer	Failed
03/29/2026	Follow-Up	Public Hearing	Charlie Archer	Partial

Violations

Date	Violation	Description	Notes	Status
11/20/2025	Ordinance No. 2007-10-08-03 - Dangerous Building	Section 4. Unsafe buildings Declared a Nuisance. (a) It shall be unlawful for any person to maintain or permit the existence of any Unsafe Building in the City, and it shall be unlawful for any person to permit same to remain in such condition. (b) All Unsafe Buildings are hereby declared to be public		

nuisances and shall be abated by repair, rehabilitation, demolition, or removal in accordance with the procedures provided in this Ordinance.
(c) The Building Official shall enforce the provisions of this Ordinance.

Attached Letters

Date	Letter	Description
11/20/2025	Notice of Violation W/Pic	

Notes

Date	Note	Created By:
2026-03-29	Scheduled another Public Hearing 4/13/2026	Charlie Archer
2026-01-12	Public hearing tonight. Wants to remove the front of the buildings within the next month and then the rest will come down in the next phase, asking for 6 months. Did not have his sone here tonight to translate. We will meet again to schedule the next meeting.	Charlie Archer
2026-01-12	Starting the tear down on 01/17/2026	Charlie Archer
2025-12-08	received the certified letter status as delivered on 12/01/2025	Charlie Archer

Uploaded Files

Date	File Name
11/20/2025	29527452-20251119_151024.jpg
11/20/2025	29527450-20251119_151008.jpg
11/20/2025	29527446-20251119_151004.jpg
11/20/2025	29527431-20251119_150957.jpg



Case #: 260004

Case Date: 02/12/26

Case Type: Dangerous Property

Complainant Name: Code enforcement

Complainant Address: 400 W Main Street

Complainant Phone: 2546473522

Complainant Email: codeenforcement@rangertx.gov

Owner Name: Kenneth Charman

Owner Address: P.O. box 311

Owner City, State, Zip: Ranger, TX 76470

Desc. of Violation: House is falling

US Mail NOV Tracking #: 70220410000274025208

US Mail VIOL Tracking # :

US Mail RES Tracking #:

Citizen Complaint: No

Search Warrant Issued:

Violation Location: 214 Cherry

Owner Email:

Hours Abatement: 0

Status: US Mail NOV

Assigned To: Charlie Archer

Property

Parcel #	Address	Legal Description	Owner Name	Owner Phone	Zoning
15626	214 Cherry	10-12 BLK 18 OT RANGER	Kenneth Charman		

Violations

Date	Violation	Description	Notes	Status
04/09/2026	Ordinance NO. 2023-01-23-A - Dilapidated/Unsafe Structures.	Section 3. Abatement of Substandard Structures. (a) It shall be unlawful for any owner or other person in control of a building to allow that building to be in a condition that does not conform to the minimum standards. (b) Any building that does not conform to the minimum standards is hereby declared a public nuisance and shall be subject to abatement by repair, demolition, or removal as necessary upon the issuance of an order to abate issued by the City Commission in accordance with the procedures described in this Ordinance.		

Fees				
	Fee	Description	Notes	Amount
	Late Fee			\$0.00
			Total	\$0.00

Attached Letters

Date	Letter	Description
02/12/2026	Notice of Violation W/Pic	
02/12/2026	Invoice	

Notes

Date	Note	Created By:
2026-03-24	Spoke with Ken today, he is about to remove the home. CA	Diana McCullough
2026-03-02	signed for the letter on 02/18/2026	Charlie Archer

Uploaded Files

Date	File Name
02/12/2026	30767548-20260205_163601.jpg
02/12/2026	30767542-20260205_163434.jpg
02/12/2026	30767539-20260205_163409.jpg
02/12/2026	30767513-20260205_163345.jpg



Case #: 260009

Case Date: 03/22/26

Case Type: Abandoned/Dilapidated Buildings

Complainant Name: Code Enforcement

Complainant Address: 400 W. Main Street Ranger Texas 76470

Complainant Phone: 254-647-3522

Complainant Email: codeenforcement@rangertx.gov

Owner Name: Hilda Peck

Owner Address: 102 S. Lawrence

Owner City, State, Zip: Ranger, TX 76470

Desc. of Violation: mobile home has not been lived in over 6 months and is rotting.

US Mail NOV Tracking #: 70220410000274025277

US Mail VIOL Tracking # :

US Mail RES Tracking #:

Citizen Complaint: No

Search Warrant Issued:

Violation Location: 203 Robert's Street

Owner Email:

Hours Abatement: 0

Status: Active

Assigned To: Charlie Archer

Property

Parcel #	Address	Legal Description	Owner Name	Owner Phone	Zoning
52530	203 E Roberts Street	PT LTS 11,13 AND ALL LT 12 BLK 1 STUARD 1ST REF 67467	Hilda Peck		

Activities

Date	Activity Type	Description	Employee	Status
03/30/2026	Follow-Up	Letter was sent 03/30/2026	Charlie Archer	Partial
03/30/2026	Follow-Up	Letter was sent 03/30/2026	Charlie Archer	Partial

Violations

Date	Violation	Description	Notes	Status
03/22/2026	Ordinance NO. 2023-01-23- A - Dilapidated/Unsafe Structures.	Section 3. Abatement of Substandard Structures. (a) It shall be unlawful for any owner or other person in control of a building to allow that building to be in a condition that does		

not conform to the minimum standards.
(b) Any building that does not conform to the minimum standards is hereby declared a public nuisance and shall be subject to abatement by repair, demolition, or removal as necessary upon the issuance of an order to abate issued by the City Commission in accordance with the procedures described in this Ordinance.

Attached Letters

Date	Letter	Description
03/30/2026	Notice of Violation W/Pic	
03/22/2026	Invoice	

Uploaded Files

Date	File Name
03/22/2026	31330106-IMG_0004.jpeg
03/22/2026	31330107-IMG_0005.jpeg
03/22/2026	31330104-IMG_0001.jpeg
03/22/2026	31330105-IMG_0003.jpeg



Case #: 80

Case Date: 09/22/25

Case Type: Abandoned/Dilapidated Buildings

Complainant Name: Code Enforcement

Complainant Address: 400 W Main Street

Complainant Phone: 2546473522

Complainant Email: codeenforcement@rangertx.gov

Owner Name: Michelle Myers Wells

Owner Address: Crain Unit 1401 State School Rd. Gatesville, TX 76528

Owner City, State, Zip: Gatesville, Texas 76528

Desc. of Violation: House is abandoned and yard is overgrown and junk vehicles

US Mail NOV Tracking #: 70220410000274025222

US Mail VIOL Tracking # :

US Mail RES Tracking #:

Citizen Complaint: No

Search Warrant Issued: 03/03/2026

Violation Location: 204 Little

Owner Email:

Hours Abatement: 0

Status: US Mail NOV

Assigned To: Charlie Rodriguez

Property

Parcel #	Address	Legal Description	Owner Name	Owner Phone	Zoning
52542	204 Little Street	LTS 10-12 BLK 30 GHOLSON	Mischelle Myers Wells		

Activities

Date	Activity Type	Description	Employee	Status
03/02/2026	Closed Out	Time frame to schedule a public hearing has passed.	Charlie Archer	Failed
03/29/2026	Follow-Up	Towing the vehicles to Freddie's	Charlie Rodriguez	Partial

Violations

Date	Violation	Description	Notes	Status
02/20/2026	Ordinance No. 2015-05-26-D	It shall be unlawful for an owner, occupant, lessee or renter of any lot or parcel of ground within the City limits (herein cumulatively referred to as "owner" or "occupant") to fail to keep		

the property free from brush, earth and construction materials, garbage, junk, refuse, rubbish, solid waste, trash, weeds, unwholesome matters and any other objectionable, unsightly, or unsanitary matter of whatsoever nature, or to fail to keep the sidewalks in front of the property free and clear from weeds and tall grass from the line of such property to the established curb line next adjacent thereto, or to fail to fill up and drain holes and depressions in which water collects, or to re-grade any lots, grounds or yards or any other property owned or controlled by the owner, occupant, lessee, or renter which shall be unwholesome or have stagnant water thereon, or which from any other cause, is in such condition as to be liable to produce disease or to fail to keep any house, building, establishment, lot yard or ground owned or occupied or under his or her control at all times free from filth, carrion or other impure or unwholesome matter of any kind.

Section 3. Abatement of Substandard Structures.

(a) It shall be unlawful for any owner or other person in control of a building to allow that building to be in a condition that does not conform to the minimum standards.
 (b) Any building that does not conform to the minimum standards is hereby declared a public nuisance and shall be subject to abatement by repair, demolition, or removal as necessary upon the issuance of an order to abate issued by the City Commission in accordance with the procedures described in this Ordinance.

02/20/2026 Ordinance NO. 2023-01-23-A - Dilapidated/Unsafe Structures.

02/20/2026 Ordinance No. 2023-09-25-D - Junked Vehicle

The City shall comply with Chapter 683 of the Texas Transportation Code, as amended, regarding the removal, storage and disposal of abandoned motor vehicles as that term is defined herein.

Attached Letters

Date	Letter	Description
03/02/2026		Citation Notice
02/20/2026		Notice of Violation W/Pic

Notes

Date	Note	Created By:
2026-03-02	signed for the letter on 02/26/2026	Charlie Archer

Uploaded Files

Date	File Name
03/23/2026	31348996-Code Enforcement Myers Wells LTR Reply.pdf



SPECIAL MEETING MINUTES

A Special Meeting of the Governing Body of the City of Ranger, Texas, was held on on **Thursday, March 19, 2026, at 5:30 P.M.** in City Hall, 400 West Main Street Ranger, Texas. The following subjects were discussed, to wit:

Council Members and City Staff Present

Honorable Robert Butler
Commissioner Vicki Doyle
Commissioner Jim McCullough
Commissioner Katie Billings
Commissioner Jared Calvert
Charlie Archer

Mayor
Commissioner
Commissioner
Commissioner
Commissioner
City Manager

It was noted that there were issues with the FB video. The agenda, Resolution, and minutes will be provided online after the meeting.

Agenda Item 01: Call to Order- Mayor Robert Butler

Roll Call/Quorum Check-City Secretary Hope Delatorre
Invocation of Prayer
Pledge of Allegiance to the United States Flag
Pledge of Allegiance to the Texas Flag

Agenda Item 02: Discuss/Consider: Adopting Resolution 2026-03-19 in opposition to the proposed Oncor Dinosaur-Longshore 765 KV transmission line project going through Eastland County (City Manager)

Council noted local widespread opposition. Currently, proposed/existing routes are not close to Ranger.

The resolution is aligned with the Eastland County Commissioners Court, including the potential for significant degradation or disruption of county-wide emergency communications affecting law enforcement, fire, EMS, emergency management, and dispatch; avoidance of municipal jurisdictions and sensitive items; additional study of negative effects on property values; and reliance on interlocal and mutual aid.

If approved, the Resolution must be submitted to the Public Utility Commission (PUC) by COB March 23.

A motion was made by Commissioner Doyle to approve the resolution and seconded by Commissioner Billings followed by a unanimous vote, all members of the council signed the resolution.

Agenda Item 03: Discuss/Consider: Adjournment

A motion to adjourn was made by Commissioner Calvert and seconded by Commissioner McCullough followed by a unanimous vote.

Adjourned at 17:41

These minutes were approved on the _____ day of _____ 20 _____

ATTEST:

Charlie Archer, City Manager

Robert Butler, Mayor



REGULAR MEETING MINUTES

A Regular Meeting of the Governing Body of the City of Ranger, Texas, was held on **Monday, March 23, 2026, at 5:30 P.M.** in City Hall, 400 West Main Street Ranger, Texas. The following subjects were discussed, to wit:

Council Members and City Staff Present:

Honorable Robert Butler	Mayor
Commissioner Vicki Doyle	Place 1
Commissioner Jim McCullough	Place 2
Commissioner Katie Billings	Place 3
Commissioner Jared Calvert	Place 4
City Manager Charlie Archer	
Fire Chief Darrell Fox	
Police Chief Charles Rodriguez	
Finance Director Carol Stephens	

Agenda Item 01: Call to Order- Mayor Robert Butler

Roll Call/Quorum Check-City Manager Charlie Archer
Invocation of Prayer
Pledge of Allegiance to the United States Flag
Pledge of Allegiance to the Texas Flag

Agenda Item 03: Citizen's Presentation-At this time, anyone on the list will be allowed to speak on any matter other than personnel matters or matters under litigation, for a length of time not to exceed THREE minutes. No Council/Board discussion or action may take place on a matter until such matter has been placed on an agenda and posted in accordance with law.

No citizens were signed up to speak.

Agenda Item 04: Announcements from the City Commission or Staff-Comments may be made by the commission or staff, **BUT NO ACTION TAKEN** on the following topics without specific notice. Those items include: Expressions of Thanks, Congratulations or Condolence; Information on Holiday schedules; Recognition of public officials, employees or citizens other than employees or officials whose status may be affected by the council through action; Reminders of community events; or Announcements involving an imminent threat to the public health and safety of the people of the municipality.

Manager Archer stated that the TWDB had accepted the second project information packet (PIF) which is the sewer system grant to replace the city sewer lines, rehabilitate 450 manholes and build a new treatment plant. The grant is in the amount of 24 million dollars. The project has been listed on the TWDB website for public comments and then will be moved into the scoring process, once it's scored and if it scores well enough, we will be invited to apply for the grant. The scoring process will take place this summer.

Mayor Butler spoke about the Ranger College hosting the Wall that Heals Vietnam Memorial and stated that the college is still in need of volunteers and that anyone interested could contact Helen Cozart at the Ranger college library. Mayor Butler also mentioned that City Hall would be closed Friday April 3, 2026 for Good Friday.

Agenda Item 05: Discuss/Consider: Approval of minutes of previous meetings:
March 9, 2026, Regular Meeting

Mayor Butler asked if everyone had reviewed the minutes and called for a motion to approve, Commissioner Billings made the motion seconded by Commissioner Doyle, unanimous vote followed.

*Item 9 was moved up to this place. Eastland County Crisis Center representative spoke about Child Abuse Awareness Month. The representative gave a breakdown of the services offered by the Crisis Center and what signs of child abuse look like. The representative gave the 1-800-252-5400 24 hr. hotline to report child abuse and also www.txabusehotline.org website for reporting. Mayor Butler stated we were happy to be a part of this by signing this proclamation and that over 62000 children receive services from the state monthly.

Motion was made by Commissioner Calvert to approve the proclamation and post it on the Ranger Facebook page with the contact numbers provided. Commissioner McCullough seconded the motion followed by a unanimous vote.

Agenda Item 06: Discuss/Consider: Approval of the REDC A Board Annual Report for submission. (REDC A Board).

REDC President Dawson stated the two numbers that required changing had been changed as requested to both reflect 48912.00 instead of 48921.00 which was referenced by Mayor Butler. The Mayor also clarified that April 1st was the submission date of the annual report.

Commissioner Billings made the motion to approve the annual report of the REDC A Board; Commissioner McCullough seconded the motion followed by a unanimous vote.

Agenda Item 07: Discuss/Consider: Approval of the REDC B Board Annual Report for submission. (REDC B Board)

REDC President Dawson stated that Mr. Doyle was unable to change the capital asset line and stated the change would occur on the next annual report. Mayor Butler stated that recreational property should not be listed.

Commissioner Billings made the motion to approve the annual report of the REDC B Board; Commissioner Doyle seconded the motion followed by a unanimous vote.

Agenda Item 08: Discuss/Consider: Advertising to fill the recently vacated City Secretary position. (City Manager)

Manager Archer stated that he had looked into indeed and it was expensive to advertise on and wanted to use TML, Facebook and the local paper for two weeks. Commissioner Calvert suggested a possible video. Mayor Butler asked if it might be possible to have applicants for the first meeting in

April, Commissioner Calvert stated we could always put in on the agenda must in case we had someone to interview.

Commissioner Doyle made a motion to approve the advertisement as presented, seconded by Commissioner Billings followed by a unanimous vote.

Agenda Item 09: Discuss/Consider: A Proclamation for the City of Ranger Proclaiming the Month of April as Child Abuse Awareness and Prevention Month (Eastland County Crisis Center). This proclamation emphasizes the importance of communities and families working together to prevent child abuse and neglect. (Mayor Butler)

Eastland County Crisis Center representative spoke about Child Abuse Awareness Month. The representative gave a breakdown of the services offered by the Crisis Center and what signs of child abuse look like. The representative gave the 1-800-252-5400 24 hr. hotline to report child abuse and also www.txabusshotline.org website for reporting. Mayor Butler stated we were happy to be a part of this by signing this proclamation and that over 62000 children receive services from the state monthly.

Motion was made by Commissioner Calvert to approve the proclamation and post it on the Ranger Facebook page with the contact numbers provided. Commissioner McCullough seconded the motion followed by a unanimous vote.

Agenda Item 10: Discuss/Consider: Consent Items; City Manager's Report: business regarding city administration. The City Commission may provide staff directions; however, no action shall be taken. (City Manager)

Manager Archer stated that he had already covered item 1 in the staff comments at the beginning. Manager Archer stated that a fire hydrant was discovered to be stripped after the recent fire, the Public Works Department replaced the hydrant as we had it in stock, the curb was replaced and it looks great. The recent fire consumed approximately 183000 gallons of water. Archer stated that Mr. Cassell had started two new homes on Melvin Street and that additional property had been purchased. A tiny home permit had been issued; this was the second one and both were in excess of 500.00 and all inspections had went well and the owners were very pleasant to work with. The ship date for the remaining pumps for the sewer plant is 4/22/2026. The new Police car had been put into service. Public works had been working on Rusk Street removing trash and debris and clearing the roadsides back to proper width. Commissioner Calvert asked if we were going to burn the brush at the dump when the ban was lifted, he was assured we would. The deeds to the ball fields should be ready anytime, Commissioner Calvert asked if we were going to lease the fields to the Youth Association, Mayor Butler said this was the plan all along, Calvert said a nonprofit might need to be established to help fund repairs of these fields. Commissioner Billings asked if the REDC B Board could help, Mayor Butler said that there might be another way but was hesitant to discuss until it was discussed with the other party.

Commissioner Calvert made the motion to accept the Manager's report; Commissioner Doyle seconded the motion followed by a unanimous vote.

Agenda Item 11: Discuss/Consider: City of Ranger General and Utility Fund Mid-year Budget Review Schedule April and May. Review the FY 2025-26 Budget to adjust line items for revenues and expenditure, if needed. This will also serve as the basis for the FY 2026-27 Budget planning.

(Mayor Butler)

Mayor Butler explained this was needed to see if any adjustments were needed for the line items in place and this would lead to the documents needed to prepare the 26-27 fiscal budget. Commissioner Calvert stated he would like to see an excavator purchased and asked if Mayor Butler would be available by phone during his recovery to discuss. Mayor Butler mentioned the challenges of the timeline and said that by April 20th all department managers would have met with the City Manager and Finance Director and then the council would approve any adjustments needed by May 11th.

Commissioner Calvert made the motion to approve the timelines; Commissioner Billings seconded the motion followed by a unanimous vote.

-Agenda Item 12: Discuss/Consider: Union Pacific Railroad bridge replacement within the city limits of Ranger. The bridge in question is located just south of the historic Depot, having coordinates of beginning 32.468032°, -98.680644° and ending 32.467503°, -98.680959°. The bridge in question will require the moving of a main water line and the sewer line that runs under the bridge. The city would be responsible for the cost of the modifications. (City Manager)

Manager Archer stated that he had attended a zoom meeting with Union Pacific Railroad and in attendance was Colden Rich with EHT (City Engineer) and Daniel Plascencia. The railroad is planning to replace said bridge in the early part of 2027. The city does have an agreement with the railroad allowing the main water line to be on their right of way. We could not find the same agreement on the sewer line that needs to be moved. A concrete encasement was discussed to protect our sewer line instead of moving it. Commissioner Calvert stated that this was too expensive for the city and asked if any of the work could be done by our workers. Commissioner Billings asked if we should buy an excavator now to help with this project, manager Archer stated we shouldn't buy anything until the budget review is completed.

Commissioner Calvert made a motion for the City Manager to continue negotiating with the Railroad to cover the expense as the City does not have the funds, the motion was seconded by Commissioner Billings followed by a unanimous vote.

Agenda Item 13: Discuss/Consider : Code Enforcement update and follow up after the town hall meeting. Discuss the guidelines, procedures and any concerns and issues that may occur. (City Manager)

Manager Archer stated that an issue had been identified in the code enforcement software that was preventing the linking of outlook and the activities requiring follow-up. The issue has since been corrected and that things should be much more fluid. We also developed a plan to allow Chief Fox to be more helpful to code enforcement. The shuffling of RV's was discussed; we write the owners a ticket and then they move the RV to another property. The mayor asked if these units were registered and if they should be towed to the impound yard. A discussion was held with all council members and the chief of Police around the RV situation. We discussed the use of IPADS with code enforcement and the fees associated with those pads. Manager Archer covered what has been accomplished so far. Mayor Butler mentioned that there is positive movement all over town and reinforced that the goal is for the citizens to clean their property and then the city can use allotted money elsewhere. A citizen brought up a property on the loop that has been complained about several times, Manager Archer gave an update on that property as well. Commissioner Calvert stated that he felt that code enforcement had not got as much done as it could have, he further stated that

Manager Archer had stated that things could go better. Commissioner Calvert discussed the colored basket program. Commissioner McCullough asked if a basket was better than software and asked Chief Fox if he needed a basket, Chief Fox said he did not. Chief Fox stated that for years he had nobody to back him up legally. Chief Rodriguez stated the town did not get this way overnight and the process will work itself out if we let it. Chief Fox stated that Manager Archer had made contact on a property they had tried to reach for over a year. Commissioner Doyle stated that property owners have been put into nursing homes or passed away and that was causing issues. Commissioner Calvert stated letters are being ignored, Mayor Butler stated he was glad to have the discussion and that this is the first time ever that there was a budget for code enforcement, he further stated that there is no staffing dollar in the budget and that everyone involved was doing their primary job. Commissioner McCullough stated we are a group and should work as a group. Commissioner Calvert stated that Manager Archer has too much to do and needs to do less of the code enforcement as he has too much on his plate with all of the grants and other duties. Mayor Butler told Commissioner Calvert that he was being too critical of himself and that the whole group is responsible for the program. Commissioner Calvert apologized if he came off too critical of those involved in code enforcement. Manager Archer stated that he didn't need an apology, and he knew where his heart was.

Mayor Butler made a motion to continue training on the I.T. side and that the council be notified when the letters don't get answered and we post in the newspaper at that time, Commissioner McCullough seconded the motion followed by a unanimous vote.

Agenda Item 14: Discuss/Consider: Adjournment

Commissioner Calvert made a motion to adjourn, seconded by Commissioner Doyle followed by a unanimous vote.

Adjourned at 19:06

These minutes were approved on the ____ day of _____ 20 ____

CITY OF RANGER, TEXAS

ATTEST:

Charlie Archer, City Manager

Robert Butler, Mayor

PROPOSAL
COLLECTION STATION
04-13-2026

PROBLEM:

This proposal is presented in an effort to bolster the finances for the City of Ranger. As of right now, the Collection Station is losing money. The citizens of Ranger are using the Collection Station, primarily, on Saturday. Other days are random and infrequent. For instance, the last two weeks the Collection Station has averaged \$110.00 per week. This information does not include brush and branch debris. The payroll against this revenue line item is \$600.00 per week plus all benefits. The number of dumpsters being used far outweighs the revenue being collected. It is understood that the Collection Station does not have to stand alone financially but we all see where there are ways to improve the financial outcome.

PROPOSED SOLUTION:

The resident calls City Hall to schedule an appointment. A Public Works employee will meet the resident, take a picture of their water bill and determine the amount of the charge for the dumping. All of that information is then forwarded to the Utility Clerk and added to the customer's utility bill. There is no cash exchange and no out of town dumps and accountability is easy using this method.

Annual leave benefits, which would have been accrued if the employee had occupied a regular budgeted position, will be credited in a like amount to the employee at the time of change to a regular budgeted position. Employees who earn leave as regular employees and then accept a temporary position in which they are not eligible to accrue benefits will receive a payout of accrued annual as defined in these policies at the time of transfer.

Sick Leave

Sick leave may be allowed for doctor appointments, personal illness, or physical incapacity of an employee, or for family or medical leave under the Family and Medical Leave Act. Sick leave may also be allowed when an employee is required to care for a member of their immediate family who is ill or incapacitated due to a medical condition. Departments may approve the use of sick leave for employees to care for a person that falls outside the definition of immediate family. Departments may also approve sick leave for the employee's need to attend funeral services. Employees who become ill during annual leave may request to use sick leave instead of authorized annual leave. Such leave will be charged to sick leave or Family and Medical Leave, as appropriate.

Sick leave may be allowed for the employee's need to seek medical attention, seek relocation, obtain services from a victim services organization, or participate in legal or court-ordered action related to an incident of victimization from domestic abuse, sexual assault, or stalking involving the employee or employee's family member (safe leave).

An employee expecting a child should be allowed to use their accrued sick and annual leave for medical purposes for a reasonable time before or following the expected date of delivery, as determined by a physician's statement, if the employee intends to return to employment with the City. If the employee does not plan to return to work, the terminal pay procedure shall be followed.

An employee may use other paid leave even when accrued sick leave is available. When an absence due to illness exceeding the total amount of leave an employee has accrued, the employee's pay shall be discontinued until they return to work. An employee who has exhausted all leave and is protected under the Family and Medical Leave Act may be entitled to unpaid leave. Sick leave will not be advanced.

To use paid sick leave, an employee shall communicate with their immediate supervisor, City Manager, or as required by departmental policy, procedure, or work rule, to receive approval for the use of sick leave. Sick leave can be taken in intervals of a one-quarter hour for all time absent during the regular workday. Official holidays and regular days off shall not count against sick leave. The use of sick leave related to Workers Compensation is subject to limitations in the Wage Continuation policy.

A City Manager may require satisfactory documentation of the proper use of sick leave and may disallow sick leave without such proof. An employee who misuses sick leave is subject to disciplinary action, up to and including discharge. An employee who is on sick leave for five consecutive scheduled working days or more must provide a release to return to work from the employee's health care provider before the employee is permitted to return to work. The return-to-work release must state that the employee is able to resume work.

Sick Leave-Accrual

All full-time regular and probationary employees shall accrue sick leave for each pay period at a rate of three hours per pay period. Sick leave may be accrued without limit. Part-time employees in regular budgeted positions accrue sick leave on a pro-rated basis. Eligibility to take sick leave for a probationary employee begins immediately upon accrual. If an employee is rehired by the City within thirty days following separation, any prior unused sick time will be reinstated for use. Sick leave benefits are not available to temporary employees. Sick leave is not paid to employees upon separation.

Military Leave

Military leave will be granted to a regular or temporary employee who is a member of the state military forces or a reserve component of the armed forces. Paid military leave will be granted up to 15 days (120 hours) per federal fiscal year for days when the employee is engaged in authorized training or duty ordered

Ranger City Library

March 2026 – Petty Cash Report

Beginning Balance		\$103.76
CREDIT		
Book Sales (from “Quarter Shelves”)	\$ 35.00	
Fines	1.00	
Typing Fee	5.00	
Donations	9.80	
Copies	<u>33.30</u>	
TOTAL CREDITS	+	84.10
DEBIT		
Amazon:		
Surge Protector Outlet Extender (the one we used wasn't an actual surge protector and it FRIED about the day of our Primary Election -eek)	11.39	
<i>Lost on a Mountain in Maine</i> (Children's Book)	6.49	
<i>My Husband's Wife</i> by Alice Feeney	<u>10.81</u>	
TOTAL DEBITS	-	<u>28.69</u>
TOTAL PETTY CASH		\$159.17

Your support is appreciated! Diana McCullough Diana McCullough

Happy news! 🎉 Library Volunteer Brian Smith reinstalled our Fax Machine and we are back in the faxing business. I did not charge our first customer – the “guinea pig” - but her fax DID go through & we were BOTH thankful. And by the way, toll free numbers are always free.

Library Report for ___

Mar-26

	Adult Patrons	Children	Total	Adult Lit.	Children's Lit.	Total Books	Computer Users	Audio/Video	Reference ?'s
Monday			0						
Tuesday	20	5	25	10	0	10	2		6
Wednesday	15	1	16	7	0	7	6	2	2
Thursday	7	2	9	15	2	17	3		2
Friday	9	1	10	6	0	6	5		3
Monday	15	6	21	5	0	5	7		1
Tuesday	12	3	15	1	2	3	5		1
Wednesday	6	2	8	1	7	8	2		1
Thursday	12	3	15	9	1	10	1		0
Friday	9	0	9	3	0	3	6		3
Monday	7	1	8	1	1	2	2		0
Tuesday	11	0	11	6	0	6	7		1
Wednesday	13	1	14	6	0	6	4		1
Thursday	8	1	9	3	0	3	3		0
Friday	14	2	16	3	2	5	6	2	0
Monday	15	0	15	12	2	14	6		3
Tuesday	5	0	5	0	0	0	2		2
Wednesday	3	0	3	0	0	0	1		1
Thursday	14	1	15	11	0	11	1		1
Friday	8	0	8	11	1	12	3		3
Monday	15	2	17	12	9	21	4		4
Tuesday	10	1	11	9	1	10	5		2
Wednesday			0			0			
Thursday			0			0			
Friday			0			0			
Total	228	32	260	131	28	159	81	4	37



Order Summary

Order placed February 9, 2026 | Order # 113-7916342-9390649

City's
COPY

Save

Ship to

Diana McCullough
611 BRECKENRIDGE
HWY
RANGER, TX 76470-
1044
United States

Payment method

Visa ending in 3019

[View related transactions](#)

Order Summary

Item(s) Subtotal:	\$15.00
Shipping & Handling:	\$0.00
Total before tax:	\$15.00
Estimated tax to be collected:	\$0.00
Grand Total:	\$15.00

Delivered February 10

Your package was left near the front door or porch.



Otherwise Engaged: A Novel

Sold by: Amazon.com

Supplied by: Other

Return or replace items: Eligible through March 12, 2026

\$15.00





City's Copy

Order Summary

Order placed February 16, 2026

Order # 113-8451232-0907455

Save

Ship to

Diana McCullough
611 BRECKENRIDGE
HWY
RANGER, TX 76470-
1044
United States

Payment method

Visa ending in 3019

[View related transactions](#)

Order Summary

Item(s) Subtotal:	\$23.98
Shipping & Handling:	\$0.00
Total before tax:	\$23.98
Estimated tax to be collected:	\$0.00
Grand Total:	\$23.98

Delivered February 22

Your package was left near the front door or porch.



AirSun Artificial Morning Glory Flower Vines, 2pcs 15Foot Hanging Plants Silk Garland Fake Green Plant Home Garden Wall Fence Indoor Outdoor Wedding Birthday Decor

2

Sold by: Yiyao Retail

Return or replace items: Eligible through March 24, 2026

\$11.99

I decided that morning glory vines would look whimsical above the windows in the kids' corner.





City's Copy

Order Summary

Order placed March 4, 2026 Order # 113-4939091-8678600

Save

Ship to

Diana McCullough
611 BRECKENRIDGE
HWY
RANGER, TX 76470-
1044
United States

Payment method

Visa ending in 3019

[View related transactions](#)

Order Summary

Item(s) Subtotal:	\$11.39
Shipping & Handling:	\$0.00
Total before tax:	\$11.39
Estimated tax to be collected:	\$0.00
Grand Total:	\$11.39

Delivered today

Your package was left near the front door or porch.



Surge Protector Outlet Extender - with Rotating Plug, 6 AC Multi Plug Outlet with 4 USB Ports (2 USB C), 1800J Wall Charger, 3-Sided Power Strip with Spaced Outlet Splitter for Home, Office, Travel

Sold by: One Beat US

Return or replace items: Eligible through April 5, 2026

\$11.39

The day after the Primary Election (3.4.26) our refrigerator was unplugged and our outlet extender was BLACK where the refrigerator wire should have been plugged in.

Our Kitchen was used for ballot counting and my guess is that the light-weight refrigerator was pulled/pushed too far causing an electrical mishap.





Order Summary

Order placed March 7, 2026 | Order # 113-5080416-1273808

Client's Copy

Save

Ship to	Payment method	Order Summary	
Diana McCullough 611 BRECKENRIDGE HWY RANGER, TX 76470-1044 United States	Visa ending in 3019 View related transactions	Item(s) Subtotal:	\$10.81
		Shipping & Handling:	\$0.00
		Total before tax:	\$10.81
		Estimated tax to be collected:	\$0.00
		Grand Total:	\$10.81

Delivered March 9

Your package was delivered. It was handed directly to a resident.



My Husband's Wife: A Novel
 Sold by: Amazon.com
 Supplied by: Other
 Return or replace items: Eligible through April 8, 2026
 \$10.81



Order Summary

Order placed March 14, 2026 Order # 113-9007932-8915423

City's Copy

Save

Ship to

Diana McCullough
611 BRECKENRIDGE
HWY
RANGER, TX 76470-
1044
United States

Payment method

Visa ending in 3019

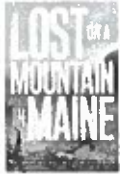
[View related transactions](#)

Order Summary

Item(s) Subtotal:	\$6.49
Shipping & Handling:	\$0.00
Total before tax:	\$6.49
Estimated tax to be collected:	\$0.00
Grand Total:	\$6.49

Delivered March 16

Your package was left near the front door or porch.



Lost on a Mountain in Maine
Sold by: Amazon.com
Supplied by: Other
Return or replace items: Eligible through April 15, 2026
\$6.49

*True Survival Story
Children's Paperback
Reading Level: 4.5
AR = 3 pts.*



Ranger Economic Development Corporation

Type A Board Update to City Council

April 2026

The Ranger Economic Development Corporation Type A Board continues to focus on strengthening organizational capacity, compliance, and long-term economic strategy. The following actions have been completed:

Strategic Planning

On March 18, 2026, the Type A Board formally approved the Ranger EDC Strategic Plan. This plan establishes a structured framework to guide future economic development initiatives, project prioritization, and resource allocation.

Training & Professional Development

The Board has enrolled in Economic Development Sales Tax Training to ensure continued compliance with Texas Local Government Code Chapters 501–505 and to strengthen understanding of permissible expenditures and project structuring.

Organizational Memberships

To enhance access to resources, networking, and best practices, the Type A Board has joined the following professional organizations:

Texas Economic Development Council (TEDC)

Texas Municipal Clerks Association (TMCN)

These memberships provide valuable training opportunities, legislative updates, and technical assistance.

Financial Controls & Governance

Vice President Angela Deacon has been added as an authorized signer on the EDC bank account. This action strengthens internal controls, operational efficiency, and continuity in financial management.

Grant Development Initiatives

The Board approved moving forward with GrantWorks to pursue federal grant opportunities. This partnership is intended to increase the Corporation's capacity to secure external funding for eligible economic development projects and infrastructure improvements.

Ranger Economic Development Corporation

Type B Board Update to City Council

April 2026

The Ranger Economic Development Corporation Type B Board continues to focus on strategic planning, statutory compliance, and project development to support community and economic growth. The following actions have been completed:

Strategic Planning

On March 18, 2026, the Type B Board formally approved the Ranger EDC Strategic Plan. This plan provides a structured roadmap for economic development efforts, including downtown revitalization and community-focused projects consistent with Type B statutory authority.

Training & Professional Development

The Board has enrolled in Economic Development Sales Tax Training to ensure continued compliance with the Texas Local Government Code Chapters 501–505 and to strengthen governance and project eligibility standards.

Organizational Memberships

To enhance resources and professional support, the Type B Board has joined:

Texas Economic Development Council (TEDC)

Texas Municipal Clerks Association (TMCN)

These memberships provide access to training, legislative updates, and best practices in economic development administration.

Financial Controls & Governance

Vice President John Boyett has been added as an authorized signer on the EDC bank account. This action supports internal controls, operational continuity, and financial accountability.

Grant Development Initiatives

The Board approved entering into a working relationship with GrantWorks to pursue federal grant opportunities. This effort is intended to leverage external funding sources for eligible projects and infrastructure improvements.

Business Development Project – Downtown Revitalization

The Board approved Mr. Quenzer's application for assistance under the Downtown Building Restoration / Revitalization Program for properties located at 107 and 111 West Main Street.

In accordance with Texas Local Government Code §505.152 and applicable public notice requirements:

A public notice has been issued in a newspaper of general circulation

The mandatory 60-day waiting period is currently in progress

No funds will be awarded prior to completion of the public hearing and required waiting period

Following completion of the statutory waiting period, the Board will return to City Council to review and discuss the finalized performance-based agreement prior to any funding consideration.

PLEASE EXAMINE AT ONCE

Check your statement and enclosures, and report any discrepancies within thirty (30) days. Please direct any phone inquiries regarding your accounts to (855) 660-5862. Written inquiries should be sent to the address listed, attention: Research.

0001122

3380FF

3221A00X.001

NNNNIN

MAIN06 H=N

1038 1 AV 0.588 *0001122 51
RANGER ECONOMIC DEVELOPMENT CORP
4A
400 W MAIN ST
RANGER TX 76470-1219



ACCOUNT NUMBER	
STATEMENT DATES	3/02/26-3/31/26
ENCLOSURES	0
PAGE	1 of 2

SUMMARY OF ACCOUNTS

Account Number	Account Description	Current Balance
33010020701	Public Funds Checking	677,970.87

ACCOUNT SUMMARY

Public Funds Checking

Account Number	Statement Dates	3/02/26 thru 3/31/26
Previous Balance	519,827.93	Days in Statement Period 30
2 Deposits/Credits	158,142.94	Average Ledger 624,507.84
0 Checks/Debits	0.00	Average Collected 624,507.84
Monthly Maintain Fee	0.00	
Interest Pd This Stmt	0.00	
Ending Balance	677,970.87	

Account Title:
Ranger Economic Development Corp
4A

MISCELLANEOUS CREDITS

Date	Description	Amount
3/12	Transfer from XXX3651 to XXX0701: Conf #:29758963	156,101.00
3/23	Transfer from XXX2253 to XXX0701: Conf #:29896441	2,041.94

DAILY ENDING BALANCE

Date	Balance	Date	Balance	Date	Balance
3/02	519,827.93	3/12	675,928.93	3/23	677,970.87



Check your statement and enclosures, and report any discrepancies within thirty (30) days. Please direct any phone inquiries regarding your accounts to (855) 660-5862. Written inquiries should be sent to the address listed, attention: Research.


0901453
13804

12287600X.003

NRNNIN

CALL FOR H-N

1410 1 AB 0.636 *0001453 32
TYPE 4B RANGER ECONOMIC DEVELOPMENT CORP
400 W MAIN ST
RANGER TX 76470-1219



ACCOUNT NUMBER	
STATEMENT DATES	3/02/26-3/31/26
ENCLOSURES	1
PAGE	1 of 3

SUMMARY OF ACCOUNTS

Account Number	Account Description	Current Balance
33110022341	Public Funds Checking	213,787.16

ACCOUNT SUMMARY

Public Funds Checking			
Account Number		Statement Dates	3/02/26 thru 3/31/26
Previous Balance	165,429.65	Days in Statement Period	30
2 Deposits/Credits	48,669.51	Average Ledger	197,064.87
1 Checks/Debits	312.00	Average Collected	197,064.87
Monthly Maintain Fee	0.00		
Interest Pd This Stmt	0.00		
Ending Balance	213,787.16		

Account Title:
Type 4B Ranger Economic Development Corp

MISCELLANEOUS CREDITS

Date	Description	Amount
3/12	Transfer from XXX3651 to XXX2341: Conf #:29758988	46,627.57
3/23	Transfer from XXX2253 to XXX2341: Conf #:29896459	2,041.94

CHECKS IN SERIAL NUMBER ORDER

Date	Check Number	Amount	Date	Check Number	Amount
3/26	1059	312.00			

(*) Denotes missing check numbers

DAILY ENDING BALANCE

Date	Balance	Date	Balance	Date	Balance
3/02	165,429.65	3/23	214,099.16	3/26	213,787.16
3/12	212,057.22				



TYPE 48 RANGER 1059
ECONOMIC DEVELOPMENT CORPORATION
400 W. MAIN ST.
RANGER, TX 75478
DATE 3-26-26

PAY TO THE ORDER OF Eastland County Newspapers \$ 312.00
Three hundred twelve ^{xx} 00 DOLLARS

FOR public notice
Mangy Dawson
Cash Disburse

001059 1221301122

Number: 1059 Date: 3/26/2026 Amount: \$312.00

000143

3380FF

12289800X.003

26FDP

NNNNNN

MaillnoE H-H

PLEASE EXAMINE AT ONCE

Check your statement and enclosures, and report any discrepancies within thirty (30) days. Please direct any phone inquiries regarding your accounts to (855) 660-5862. Written inquiries should be sent to the address listed, attention: Research.

0001173

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3347R00X.001

1099 1 AV 0.588 *0001173 52
RANGER ECONOMIC DEVELOPMENT CORP
400 W MAIN ST
RANGER TX 76470-1219

ACCOUNT NUMBER	
STATEMENT DATES	3/02/26-3/31/26
ENCLOSURES	0
PAGE	1 of 3

SUMMARY OF ACCOUNTS

Account Number	Account Description	Current Balance
33110043651	Money Market Public Funds	26.73

ACCOUNT SUMMARY

Money Market Public Funds

Account Number	Statement Dates	3/02/26 thru 3/31/26	
Previous Balance	1,545.01	Days in Statement Period	30
8 Deposits/Credits	201,183.56	Average Ledger	40,830.61
2 Checks/Debits	202,728.57	Average Collected	40,830.61
Monthly Maintain Fee	0.00		
Interest Pd This Stmt	26.73		
Ending Balance	26.73	2026 Interest Paid	27.49

Account Title:
Ranger Economic Development Corp

MISCELLANEOUS CREDITS

Date	Description	Amount
3/04	CD Interest Cert No. 33040001694	295.89
3/04	CD Interest Cert No. 33040001695	295.89
3/04	CD Interest Cert No. 33040001696	295.89
3/04	CD Interest Cert No. 33040001697	295.89
3/06	Deposit from CD Cert No. 33040001694	50,000.00
3/06	Deposit from CD Cert No. 33040001695	50,000.00
3/06	Deposit from CD Cert No. 33040001696	50,000.00
3/06	Deposit from CD Cert No. 33040001697	50,000.00
3/31	Interest Deposit	26.73

NNNNNN

MAILING H-N



0001173

RANGER ECONOMIC DEVELOPMENT CORP
400 W MAIN ST
RANGER TX 76470-1219

ACCOUNT NUMBER	
STATEMENT DATES	3/02/26-3/31/26
ENCLOSURES	0
PAGE	3 of 3

3380FF

3349B00X.001

MISCELLANEOUS DEBITS		
Date	Description	Amount
3/12	Transfer from XXX3651 to XXX2341: Conf #:29758988	46,627.57-
3/12	Transfer from XXX3651 to XXX0701: Conf #:29758963	156,101.00-

INTEREST RATE SUMMARY	
Date	Interest Rate
3/01	0.300000%
3/06	0.800000%
3/12	0.300000%

26FDP

MNNHNM

M011R0E H=N

DAILY ENDING BALANCE					
Date	Balance	Date	Balance	Date	Balance
3/02	1,545.01	3/06	202,728.57	3/31	26.73
3/04	2,728.57	3/12	0.00		

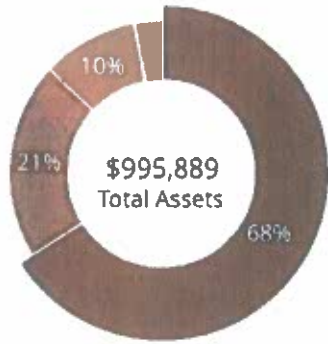
ACCOUNTS



FFB Abilene Money Market Public Funds 43651	
Available Balance	\$26.73
Current Balance	\$26.73
FFB Abilene Public Funds Checking 20701	
Available Balance	\$677,970.87
Current Balance	\$677,970.87
FFB Abilene Public Funds Checking 22341	
Available Balance	\$213,787.16
Current Balance	\$213,787.16
FFB Abilene 181-364 PubAuto100M+ 01556	
Current Balance	\$104,104.64



Asset Summary



Public Funds Checking

xxx20701

68.08%

Available Balance

\$677,970.87

Current Balance

\$677,970.87

Animal Control March Report

1 Citation

6 Warnings

11 Adoptions

5 Transfers

1 Returned to owner

8 Still in shelter custody (via fosters)

We are pleased to share that, thanks to a generous donation from Best Friends Animal Society, we have received 100 microchips and two microchip readers. This will allow us to microchip all dogs entering our shelter and scan incoming animals for existing chips, significantly improving our ability to reunite lost pets with their owners. Additionally, they have offered us access to a tablet and shelter management software, which will help streamline data entry, improve intake efficiency, and enhance overall record-keeping.

Our recent “Egg My Yard” fundraiser was a tremendous success. We distributed 400 eggs throughout Cisco, Eastland, and Ranger, and the event received an incredible community response. We look forward to making this an annual tradition.

During our annual state evaluation, the shelter was placed on probation due to facility conditions. While this is a concern, we are actively working toward corrective measures. Ongoing efforts include pest control to address a rat infestation and routine deep cleaning. In the coming month, I plan to remove deteriorating insulation and seal flooring to meet compliance standards for the next inspection in six months. However, it is important to note that these are temporary fixes, and the shelter continues to face significant long-term challenges, including electrical issues and structural repairs that will require more comprehensive solutions.

I recently completed LRCA training. Although not required for certification, this training provided valuable insight into current laws and protocols. Moving forward, I will be developing a formal LRCA policy, which will be displayed at the shelter in accordance with requirements for facilities that maintain quarantine kennels.

Our community is currently experiencing a significant increase in cases of Canine parvovirus and Canine distemper, both of which are highly contagious and often fatal. To address this, we are exploring options to host a low-cost vaccination clinic offering core vaccines, including rabies. Dr. Gaber has generously offered to assist, provided the program remains financially feasible. Since January 1st, we have attempted to coordinate with Low Cost Pet Spot for an additional clinic but have not received a response. Regardless, we remain committed to finding alternative solutions to ensure our community has access to affordable care to combat even a larger spread of these diseases.

Planning for our June fundraising event is well underway, with registration spots beginning to fill. We are excited about the opportunity to host this event and encourage anyone interested in participating to reach out. Additionally, I recently participated in an interview with The Rip

Report to discuss both the event and our broader animal welfare efforts; the segment is expected to air in the coming weeks.

Lastly, I had the opportunity to collaborate with Judy Langford on the Texas Spay and Neuter Grant application. The final document has been completed and is pending submission. This reimbursement-based program, similar in structure to the wildfire grant, will provide critical financial support to sustain and expand our spay and neuter initiatives. It will also allow us to assist a limited number of individuals outside our immediate community, further extending the program's impact.

	A	B	C
1	<u>DEFENDANT</u>	<u>FUNDS RECEIVED</u>	<u>DESCRIPTION</u>
2	RDW	\$ 50.00	PD ON ACCT
3	OMG	\$ 292.00	PD IN FULL
4	MAM	\$ 50.00	PD ON ACCT
5	RAC	\$ 181.90	PD IN FULL
6	DMC	\$ 300.30	PD IN FULL
7	CL	\$ 314.00	PD IN FULL
8	DS	\$ 100.00	PD ON ACCT
9	JBG	\$ 50.00	PD ON ACCT
10	JEC	\$ 20.00	PD ON ACCT
11	LM	\$ 167.00	PD IN FULL
12	KIP	\$ 100.00	PD ON ACCT
13	IR	\$ 181.90	PD IN FULL
14	JBG	\$ 182.00	PD IN FULL
15	SAS	\$ 496.60	PD IN FULL
16	SAS	\$ 455.00	PD IN FULL
17	ZOH	\$ 25.00	PD ON ACCT
18	BJK	\$ 65.00	PD ON ACCT
19	AWB	\$ 20.00	PD ON ACCT
20	DUM	\$ 332.00	PD IN FULL
21	RAA	\$ 232.00	PD IN FULL
22	KDG	\$ 181.91	PD IN FULL
23	RJU	\$ 207.00	PD IN FULL
24	TRP	\$ 100.00	PD ON ACCT
25	MAG	\$ 230.00	PD IN FULL
26	KDH	\$ 30.00	PD ON ACCT
27	SDN	\$ 25.00	PD ON ACCT
28			
29			
30		\$ 4,388.61	
31		3-2-26/	



Ranger Fire Department
5 00 E Loop 254
Ranger, TX 76470 254-647-1505



Responses for 2026

01-01-2026-03-31-2026

EMS 241 Fire 105 TOTAL= 346

139 Total calls for March 2026

Average Calls per Month: 115.33

Responses thru March of 2025

EMS 268 Fire 102 Total: 370

Average Calls per Month: 123.33

City of Ranger - Monthly Calls by Incident Type - IT TEST

Dispatch Incident Number (fiDispatch.03)	Dispatch Call Create Date Time (fiDispatch.10)
Incident Type Primary (fiIncident.03): Fire - Outside Fire - Trash / Rubbish Fire	
26093	03/15/2026 04:17:50
Count: 1	
Incident Type Primary (fiIncident.03): Fire - Outside Fire - Vegetation / Grass Fire	
26098	03/23/2026 13:46:50
Count: 1	
Incident Type Primary (fiIncident.03): Fire - Structure Fire - Structural Involvement	
26085	03/12/2026 06:45:48
26088	03/13/2026 01:40:34
26089	03/13/2026 04:35:28
26090	03/13/2026 07:35:40
Count: 4	
Incident Type Primary (fiIncident.03): Hazardous Situation - Hazard Nonchemical - Electrical Power Line Down / Arching / Malfunction	
26074	03/02/2026 14:09:03
26083	03/10/2026 19:34:02
26096	03/17/2026 17:31:00
26097	03/17/2026 20:45:40
Count: 4	
Incident Type Primary (fiIncident.03): Hazardous Situation - Investigation - Smoke Investigation	
26078	03/07/2026 07:04:03
Count: 1	
Incident Type Primary (fiIncident.03): Medical - Illness - Breathing Problems	
26086	03/12/2026 09:02:29
Count: 1	
Incident Type Primary (fiIncident.03): Medical - Illness - Chest Pain (Non - Trauma)	
26087	03/12/2026 11:57:30
Count: 1	
Incident Type Primary (fiIncident.03): Medical - Illness - Heart Problems	
26091	03/13/2026 20:13:14
Count: 1	
Incident Type Primary (fiIncident.03): Medical - Illness - No Appropriate Choice	
26084	03/11/2026 10:47:42
26094	03/15/2026 09:07:22
26104	03/30/2026 13:21:47
Count: 3	
Incident Type Primary (fiIncident.03): Medical - Illness - Psychological Behavior Issues	
26092	03/14/2026 21:43:31
Count: 1	
Incident Type Primary (fiIncident.03): Medical - Injury / Trauma - Motor Vehicle Collision	
26076	03/06/2026 20:39:04
26079	03/07/2026 09:24:45
26080	03/07/2026 11:20:39
26081	03/07/2026 14:50:41
26082	03/08/2026 17:22:15
26095	03/16/2026 08:05:12
26099	03/24/2026 23:14:35
26100	03/26/2026 19:34:35
26101	03/27/2026 15:08:28
26103	03/30/2026 12:12:36
26106	03/31/2026 15:43:33
Count: 11	
Incident Type Primary (fiIncident.03): Public Service - Citizen Assist - Citizen Assist / Service Call	
26075	03/05/2026 14:21:09
26077	03/07/2026 05:44:28
26107	03/31/2026 17:44:28

Dispatch Incident Number (fiDispatch.03)

Dispatch Call Create Date Time (fiDispatch.10)

Count: 3

Incident Type Primary (fiIncident.03): Public Service - Citizen Assist - Lift Assist

26102 03/27/2026 21:15:18

26105 03/31/2026 14:01:36

Count: 2

Count: 34

Report Criteria

Incident Agency Name Is Equal To City of Ranger Fire Department & EMS

Dispatch Call Create Date Time (fiDispatch.10), Is Equal To Last Month



HAAS ALERT

March 1 - March 31, 2026

YTD January 1 - March 31

Lifetime Since June 2023

TX - Ranger Fire Department
Safety Cloud® Report

Alert Totals

Drivers Alerted

2,315

YTD 5,900

Lifetime 82,565

R2R Alerts sent

0

YTD 0

Lifetime 0

R2R Alerts Received

0

YTD 0

Lifetime 0

Incident Totals

Total Incidents

115

YTD 298

Lifetime 3,229

Average Time On-Scene

25.5 min

YTD 24.9 min

Lifetime 25.7 min

Run Totals

Total Runs

125

YTD 325

Lifetime 3,626

Total Responding Time

738 min

YTD 2,228 min

Lifetime 22,708 min

Average Time-to-Scene

5.9 min

YTD 6.9 min

Lifetime 6.3 min

Drivers Alerted

Total drivers alerted, based on HAAS Alert enabled applications.

R2R Alerts Sent

Total number of Responder-to-Responder Alerts sent to nearby emergency vehicles.

R2R Alerts Received

Total number of Responder-to-Responder Alerts received by your emergency vehicles.

Total Incidents

Total number of times at least one vehicle arrived on-scene with lights engaged for 2+ minutes.

Average Time On-Scene

Average time duration per incident.

Total Runs

Total times a vehicle was dispatched to an incident with lights engaged for at least 1+ minute.

Total Responding Time

Total time vehicles/apparatus spent traveling to dispatched calls with lights engaged.

Average Time-to-Scene

Average time it took for dispatched vehicle to arrive on-scene.

City of Ranger - Personnel Monthly Call Count - IT TEST

Incident Unit Personnel Full Name (itfiUnitResponse.004)	Count of Incidents
Alexander(789211), Eden (257)	2
Bush (782007), Ronnie (247)	24
Bush (782007), Ronnie (247)	5
Ervin (787238), Jacob (250)	10
Fowler (797070), Jaxon (228)	21
Fox (39616), Darrell (225)	18
Fox, Kirsten (266)	1
Hernandez (776920), Carter (227)	13
Hestand, Octavia (268)	1
Hodnett, Heath (265)	2
Lopez, Sylvester (229)	1
Mathis, Billy (259)	3
Mayes, Ethan (251)	4
Nutall, Rick (263)	16
Pickrell, David (224)	1
Roach, Marty (241)	12

Report Criteria

Incident Agency Name: Is Equal To City of Ranger Fire Department & E M S

D.spatch Call Create Date Time (Fid:spatch 10): Is Equal To Last Month

Ranger Police

Memorandum



To: Ranger City Council
Thru: Charlie Archer, City Manager
From: Charles E. Rodriguez, Chief of Police
Date: April 4, 2026
Subject: Monthly Police Department Report

Ranger City Council,

With the arrival of spring, the bluebonnets are in full bloom across our area. Our officers recently took a brief opportunity to capture photographs among the bluebonnets, which have been shared on the Ranger Police Department's Facebook page:

<https://www.facebook.com/people/Ranger-Police-Department/61584175747840/>

We hope this season brings pleasant weather and only a mild allergy impact for our community.

During this reporting period, Ranger Police Officers responded to calls for service and carried out their duties with professionalism and diligence. A summary of departmental activity is provided below:

1. Calls for service - 250
 - a. Emergency calls – 69
 - b. Non-emergency – 181
2. Building Checks / Close Patrol - 86
3. Reports and Enforcement Activity:
 - a. Case Reports – 23, which includes four warrant services, three public intoxication, one agency assist, two assault, one assault with bodily injury- family member, one possession of methamphetamine, one theft, one possession of a controlled substance, two fraud, one sexual assault – fondling, one unattended death, one evading in a motor vehicle, one DWI, one DWLI, one burglary, and one evading on foot.
 - b. Arrest – 11, which includes four warrant services, three public intoxication, one for possession of methamphetamine, two for assault, and DWI.
 - c. Crash Reports - 8
4. Traffic Enforcement - 78 Traffic Stops
 - a. 46 Warnings Issued
 - b. 62 Moving Traffic Violations Cited

5. Code Enforcement:

- a. Twenty abandoned/junk vehicles in violation of City Ordinance No. 2023-09-25-D were towed.
- b. 1529 E. Loop 254: Multiple abandoned/junk vehicles, recreational vehicles, and accumulated trash in violation of City Ordinance No. 2022-07-11-K (Prohibiting Certain Nuisance Conditions on Private Property).
- c. 1114 E. Loop 254: Abandoned/dilapidated structure and overgrown property in violation of Ordinance No. 2022-06-13-J.
- d. 204 Little Street: Multiple abandoned/junk vehicles in violation of City Ordinance No. 2023-09-25-D, and accumulation of trash/junk in violation of Ordinance No. 2022-07-11-K.
- e. 432 E. Loop 254 / 412 Tiffin Road: Abandoned/dilapidated building in violation of Ordinance No. 2023-01-23-A (Substandard Buildings), along with multiple abandoned/junk vehicles in violation of Ordinance No. 2023-09-25-D.
- f. 518 E. Loop 254: Abandoned/dilapidated building in violation of Ordinance No. 2023-01-23-A (Substandard Buildings).
- g. 901 Pershing Street: Abandoned/dilapidated building in violation of Ordinance No. 2023-01-23-A, along with tall grass and weeds in violation of Ordinance No. 2022-07-11-K.

6. Administration and Department Operations:

- a. Continued coordination with eForce to establish a citation interface with InCode.
- b. Implementation of fleet management through iWorQ software.
- c. The Police Department Policy Manual, aligned with Texas Police Chiefs Association Best Business Practices, is approximately 95% complete.
- d. The 2026 Ford Explorer is now in service. The department has been informed that 2027 models will be available for order in May 2026; funding was approved in the FY 2025–2026 budget.
- e. Ongoing comprehensive inventory of the evidence room; progress has been slowed due to delays in receiving court documentation.
- f. Continued outreach to establishments in Brownwood and Abilene regarding destruction of Unwanted Prescription drugs participation in the Unwanted Prescription Drug Drop-Off Program.
- g. We are continuing to contact establishments in Brownwood and Abilene for disposing of the Unwanted Prescription drugs we will collect through the Drop Off program.

The Ranger Police Department remains committed to serving our community with integrity, accountability, and professionalism. Please let me know if you need any additional information.



Charles E. Rodriguez

Chief of Police

Ranger Police Department

Animal Control March Report

1 Citation

6 Warnings

11 Adoptions

5 Transfers

1 Returned to owner

8 Still in shelter custody (via fosters)

We are pleased to share that, thanks to a generous donation from Best Friends Animal Society, we have received 100 microchips and two microchip readers. This will allow us to microchip all dogs entering our shelter and scan incoming animals for existing chips, significantly improving our ability to reunite lost pets with their owners. Additionally, they have offered us access to a tablet and shelter management software, which will help streamline data entry, improve intake efficiency, and enhance overall record-keeping.

Our recent "Egg My Yard" fundraiser was a tremendous success. We distributed 400 eggs throughout Cisco, Eastland, and Ranger, and the event received an incredible community response. We look forward to making this an annual tradition.

During our annual state evaluation, the shelter was placed on probation due to facility conditions. While this is a concern, we are actively working toward corrective measures. Ongoing efforts include pest control to address a rat infestation and routine deep cleaning. In the coming month, I plan to remove deteriorating insulation and seal flooring to meet compliance standards for the next inspection in six months. However, it is important to note that these are temporary fixes, and the shelter continues to face significant long-term challenges, including electrical issues and structural repairs that will require more comprehensive solutions.

I recently completed LRCA training. Although not required for certification, this training provided valuable insight into current laws and protocols. Moving forward, I will be developing a formal LRCA policy, which will be displayed at the shelter in accordance with requirements for facilities that maintain quarantine kennels.

Our community is currently experiencing a significant increase in cases of Canine parvovirus and Canine distemper, both of which are highly contagious and often fatal. To address this, we are exploring options to host a low-cost vaccination clinic offering core vaccines, including rabies. Dr. Gaber has generously offered to assist, provided the program remains financially feasible. Since January 1st, we have attempted to coordinate with Low Cost Pet Spot for an additional clinic but have not received a response. Regardless, we remain committed to finding alternative solutions to ensure our community has access to affordable care to combat even a larger spread of these diseases.

Planning for our June fundraising event is well underway, with registration spots beginning to fill. We are excited about the opportunity to host this event and encourage anyone interested in participating to reach out. Additionally, I recently participated in an interview with The Rip

Report to discuss both the event and our broader animal welfare efforts; the segment is expected to air in the coming weeks.

Lastly, I had the opportunity to collaborate with Judy Langford on the Texas Spay and Neuter Grant application. The final document has been completed and is pending submission. This reimbursement-based program, similar in structure to the wildfire grant, will provide critical financial support to sustain and expand our spay and neuter initiatives. It will also allow us to assist a limited number of individuals outside our immediate community, further extending the program's impact.

City Of Ranger

Public Works Director Report

March 2026

Water:

- **Total gallons of water bought March 2025:** 13,637,000
- **Total gallons from ECWSD-**13,302,000
- **Avg. Gal A Day-**429,000
- **Max-**598,000
- **Min-**299,000
 - Approximately 246,400 gallons flushed.
 - Approximately 120,000 gallons in water leaks.
 - **March 5, 2026**, water leak at 421 West Main Street. Collins & Son's Plumbing turned the city's curb stop off at the meter and broke it. We are billing them for repairs and for the water loss. I spoke to Matt with the company and reminded him that we are holding anyone and everyone responsible for these actions. Approximately 5,000 gallons of water were lost.
 - **March 12th, 2026**, approximately 183,000 gallons of water was used for the fire at Wild Wills Saloon.
 - **March 18, 2026**, 4-inch steel like water leak at 501-699 Mountain View Drive. Approximately 20,000 gallons of water were lost.
 - **March 18, 2026**, replaced fire hydrant that was broken during Wild Will's Saloon fire. Melvin and Cypress Street. Approximately 25,000 gallons of water were lost.

- **March 23, 2026**, 8-inch meter installed on the 8-inch mainline feeding into Hagaman's Ranch. Approximately 60,000 gallons of water were lost during installation.
- **March 24, 2026**, installed new water tap and new meter at 400 Young Street.
- **March 25, 2026**, found another water leak in shooters creek east of new valve. Water was leaking out of an old hymax. Approximately ? gallons of water were lost.
- **March 26, 2026**, water leak on 6-inch main line at 111 Sue Street. Approximately 10,000 gallons of water were lost.

Wastewater:

- Approximately 4 sewer backups.
- Approximately 1,200 gallons of water were used for Jetter.
- **March 9th, 2026**, Global came out and installed new pump and piping for Horseshoe RV Park lift station at the customer's expense. The city has never held the customers responsible for their lift station in the past. Muhannad with TCEQ stated customers are responsible for their lift stations.
- **March 17, 2026**, fixed concrete around manhole that was broke by trash service truck. North Philadelphia Street.
- **March 17, 2026**, replaced fourteen feet of 4-inch sewer line on a main line at 158 Terrell Street. We also redid a miniature manhole in property's driveway.
- **March 19, 2026**, added 28 feet of 6-inch sewer main and a clean out for two future taps that will be installed for two new homes. In the alley of North Rusk Street/Melvin Street.
- **March 24, 2026**, installed new sewer tap straight into manhole 8 foot of 4-inch sewer pipe at 400 Young Street.

Streets:

- Dropped millings first block of Brown Street.
- Dropped millings on the first block of Gordon Street.
- Cleaned curbs on East Blackwell Street.
- **March 4, 2026**, set stop sign and pole at intersection of Cooper and Loop 254.
- **March 4, 2026**, set stop sign at intersection of Wayland Road and North Marston Street.
- **March 4, 2026**, set stop sign and pole at intersection of Loop 254 and Veterans Park.
- Cleaned curbs at Walnut and Hodges.
- Cleaned curbs on Lula Street.
- Potholed Gordon Street.
- Potholed Brown Street.
- Potholed Pecan Street.
- Potholed Robert Street.
- Potholed Oak Street.
- Potholed Cemetery Road.
- Potholed Clay Street.
- Zipped, laid millings, and rolled in on Pershing Street.
- Sectioned with millings South Austin Street.
- Sectioned with millings Strawn Road.
- **Ronnie** came on 3/14/26 for community service 8-1. He bladed Tiffin Road, Lackland Avenue, Garrett Street, and Desdemona Blvd.
- Cleaned curbs on Mesquite Street.
- Cleaned curbs on Austin Street/Main Street.
- Cleaned curbs on Rusk & Main Street.
- Tree & Brush clean up on Cemetery Road.

- Zipped and laid millings on Pershing Street in between Blundell and 7th Street.

Total Work Orders 378

City of Ranger
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
Ordinary Income/Expense						
Income						
100402 · Municipal Court Fines	910.80	5,416.67	31,189.71	32,499.98	65,000.00	48%
100404 · Court Technology Fund	0.00	198.29	0.00	1,189.75	2,379.49	0%
100405 · Permits & Licenses Fees	1,109.60	34.50	1,433.60	207.00	414.00	346%
100406 · Records Preservation Fee	0.00	8.33	6.00	50.02	100.00	6%
100407 · Birth Certificates	21.00	41.67	154.00	249.98	500.00	31%
100408 · Death Certificates	0.00	8.33	49.00	50.02	100.00	49%
100409 · Cemetery Lots Sale	3,060.00	340.00	9,437.55	2,040.00	4,080.00	231%
100410 · Cemetery Lot Location Fees	0.00	50.00	240.00	300.00	600.00	40%
100411 · Community Center Rental	50.00	50.00	400.00	300.00	600.00	67%
100412 · EMS County Subsidy	0.00	712.50	14,250.00	4,275.00	8,550.00	167%
100413 · EMS Fees	22,822.75	14,184.10	108,590.33	85,104.55	170,209.15	64%
100414 · Federal Fuel Tax Refund	0.00	375.00	1,679.38	2,250.00	4,500.00	37%
100415 · Office Supplies - Income	0.00	41.67	27.25	249.98	500.00	5%
100416 · PILOT Funds	0.00	0.00	22,079.35	25,000.00	25,000.00	88%
100418 · Cell Tower Lease	1,250.00	1,250.00	7,500.00	7,500.00	15,000.00	50%
100419 · Real Property Leases	0.00	250.00	3,000.00	1,500.00	3,000.00	100%
100420 · Franchise Fees	99,989.42	12,083.33	111,788.61	72,499.98	145,000.00	77%
100422 · Sales Tax (State)	32,671.00	50,238.30	301,511.06	301,429.76	602,402.39	50%
100424 · Ad Valorem Tax	84,310.19	45,579.75	573,002.36	273,478.51	546,957.01	105%
100425 · Interest Earned	549.29	1,384.85	6,996.26	8,309.10	16,618.26	42%
100426 · Contingency	0.00	16,666.67	0.00	99,999.98	200,000.00	0%
100430 · Donations	0.00	1,857.70	0.00	11,146.20	22,292.40	0%
100437 · Transfer from Utility	0.00	60,734.16	0.00	364,404.96	728,809.92	0%
100563 · Election Fees	0.00	500.00	60.00	3,000.00	6,000.00	1%
100603 · Sale of Assets	0.00	125.00	515.00	750.00	1,500.00	34%
100605 · Misc Revenue	0.00	268.24	328.00	1,609.46	3,218.90	10%
110427 · Code Enforcement	0.00	3,333.33	0.00	20,000.02	40,000.00	0%
110428 · Animal Control Fines & Fees	280.00	333.33	767.00	2,000.02	4,000.00	19%
Total 1000 · GENERAL FUND REVENUE	247,024.05	216,065.72	1,195,004.46	1,321,394.27	2,617,331.52	
2000 · UTILITY FUND REVENUE						
200405 · Permits- U	0.00	1.00	0.00	6.00	12.00	0%
200425 · Interest- U	0.00	1,256.04	4,729.20	7,536.28	15,072.52	31%
200430 · Sale of Assets- U	0.00	401.45	0.00	2,408.70	4,817.46	0%
200434 · Misc Income- U	0.00	83.33	0.00	500.02	1,000.00	0%
200435 · Bulk Water Sales	0.00	6,739.45	0.00	40,436.70	80,873.40	0%
200436 · Bulk Sewer Sales	1,375.00	636.80	6,660.00	3,820.80	7,641.60	87%
200437 · Contract Water Sales	49,452.85	41,666.67	183,460.68	249,999.98	500,000.00	37%
200470 · Sewer Revenue - (Fees) Othe	52,080.43	50,000.00	290,472.19	300,000.00	600,000.00	48%
200471 · Water Revenue- (Sales) Othe	117,028.82	116,729.17	558,995.73	700,374.98	1,400,750.00	40%
200472 · Water Tap	1,100.00	250.00	5,500.00	1,500.00	3,000.00	183%
200473 · Wastewater Tap	850.00	208.33	3,400.00	1,250.02	2,500.00	136%
200474 · Service Charges	750.00	376.83	2,545.01	2,259.73	4,519.51	56%
200475 · Turn on/off Charges	1,699.81	531.39	4,391.26	3,188.39	6,376.73	69%
200477 · Sanitation Revenue	41,349.37	44,166.67	239,544.94	264,999.98	530,000.00	45%
200478 · Sanitation Tax - Income	3,596.42	1,322.69	27,843.16	7,936.12	15,872.26	175%

City of Ranger
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
121530 · Workers Comp.- ACO	420.70	362.50	-1,975.14	2,175.00	4,350.00	-45%
121531 · Life Insurance- ACO	0.00	25.00	0.00	150.00	300.00	0%
121541 · Office Supplies- ACO	0.00	16.67	0.00	99.98	200.00	0%
121543 · Operating Supplies- ACO	0.00	41.67	93.29	249.98	500.00	19%
121545 · Fuel- ACO	0.00	416.67	1,025.69	2,499.98	5,000.00	21%
121551 · Maint. of Building- ACO	0.00	166.67	0.00	999.98	2,000.00	0%
121553 · Maint. of Auto's- ACO	0.00	125.00	0.00	750.00	1,500.00	0%
121581 · School Tuition- ACO	0.00	16.67	200.00	99.98	200.00	100%
121583 · Travel- ACO	218.13	25.00	387.38	150.00	300.00	129%
121584 · Communications- ACO	106.05	80.00	536.88	480.00	960.00	56%
121585 · Electricity- ACO	475.83	208.33	1,968.92	1,250.02	2,500.00	79%
Total 121000 · ANIMAL CONTROL	4,589.05	7,411.24	32,342.47	44,587.20	89,054.63	
125000 · MUNICIPAL COURT						
125201 · Court Security- Ct	0.00	11.25	0.00	67.50	135.00	0%
125499 · Longevity Pay - Ct	0.00	82.00	0.00	492.00	984.00	0%
125500 · Salary- Ct	0.00	2,773.33	0.00	16,640.02	33,280.00	0%
Social Security & Medicare	91.80	213.82	855.27	1,282.95	2,565.89	33%
Unemployment	68.64	29.17	95.38	175.00	350.00	27%
125525 · Health Insurance- Ct	0.00	0.00	50.00	0.00	0.00	0%
125530 · Workers Comp.- Ct.	420.70	366.67	2,452.86	2,199.98	4,400.00	56%
125531 · Life Insurance- Ct.	0.00	16.67	0.00	99.98	200.00	0%
125541 · Office Supplies- Ct	0.00	42.90	33.99	257.35	514.75	7%
125565 · Professional Services- Ct	0.00	181.53	909.70	1,089.18	2,178.36	42%
125569 · Incode/Tyler Tech	0.00	0.00	2,662.70	3,043.08	3,043.08	88%
125573 · Jail Expense	0.00	0.00	100.50	0.00	0.00	0%
125574 · Liability Ins. Bonds- Ct	0.00	32.71	0.00	196.24	392.50	0%
125575 · Legal Expense - Ct	0.00	58.33	120.00	350.02	700.00	17%
125576 · CopSync - CT	0.00	250.00	2,000.00	1,500.00	3,000.00	67%
125580 · Dues- Ct	0.00	41.67	0.00	249.98	500.00	0%
125581 · School Tuition- Ct	0.00	125.00	0.00	750.00	1,500.00	0%
125583 · Travel- Ct	375.00	67.99	1,105.62	407.98	815.92	136%
125585 · Electricity- Ct	46.39	0.00	356.54	0.00	0.00	0%
Total 125000 · MUNICIPAL COURT	1,002.53	4,293.04	10,742.56	28,801.26	54,559.50	
130000 · FIRE AND EMS						
130205 · Drug Supplies- F/E	633.82	958.33	6,398.05	5,750.02	11,500.00	56%
130300 · Uniforms- F/E	0.00	250.00	0.00	1,500.00	3,000.00	0%
130301 · Minor Tools- F/E	0.00	20.83	0.00	125.02	250.00	0%
130302 · Maint. of Radio's- F/E	0.00	62.50	0.00	375.00	750.00	0%
130303 · Medical Expenses- F/E	0.00	0.00	0.00	0.00	0.00	0%
130307 · Inspection/Cert. Fees- F/E	0.00	425.83	439.56	2,555.02	5,110.00	9%
130331 · Maint. of Equipment- F/E	0.00	833.33	0.00	5,000.02	10,000.00	0%
130390 · EMS Equipment- F/E	0.00	416.67	0.00	2,499.98	5,000.00	0%
130499 · Longevity Pay - F/E	0.00	0.00	1,320.00	1,830.00	1,830.00	72%
130500 · Salary- F/E	14,028.12	22,916.67	88,306.28	137,499.98	275,000.00	32%
130510 · Overtime- F/E	12,388.32	0.00	69,224.40	0.00	0.00	0%
TMRS	1,727.60	1,540.57	10,971.32	9,243.44	18,486.88	59%

City of Ranger
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
Social Security & Medicare	2,005.11	1,766.88	11,977.08	10,601.25	21,202.50	56%
Unemployment	546.94	229.17	855.00	1,375.00	2,750.00	31%
130512 · Contract Labor- F/E	0.00	166.67	0.00	999.98	2,000.00	0%
130525 · Health Insurance- F/E	0.00	3,750.00	18,760.50	22,500.00	45,000.00	42%
130530 · Workers Comp.- F/E	1,733.22	916.67	10,327.98	5,499.98	11,000.00	94%
130531 · Life Insurance- F/E	0.00	83.33	0.00	500.02	1,000.00	0%
130541 · Office Supplies- F/E	0.00	516.67	102.98	3,099.98	6,200.00	2%
130542 · Janitorial Supplies- F/E	0.00	62.50	0.00	375.00	750.00	0%
130543 · Operating Supplies- F/E	0.00	100.00	0.00	600.00	1,200.00	0%
130545 · Fuel- F/E	0.00	1,333.33	5,726.34	8,000.02	16,000.00	36%
130550 · Equipment Rental- F/E	0.00	458.33	3,966.64	2,750.02	5,500.00	72%
130551 · Maint. of Building- F/E	0.00	916.67	0.00	5,499.98	11,000.00	0%
130553 · Maint. of Auto's- F/E	15.00	0.00	1,618.89	0.00	0.00	0%
130561 · Office Equipment	45.20	0.00	770.19	0.00	0.00	0%
130565 · Professional Services- F/E	0.00	750.00	4,236.13	4,500.00	9,000.00	47%
130574 · Liability Ins. Bonds- F/E	0.00	5.83	0.00	35.02	70.00	0%
130580 · Dues- F/E	0.00	125.00	200.00	750.00	1,500.00	13%
130581 · School Tuition- F/E	0.00	83.33	0.00	500.02	1,000.00	0%
130583 · Travel- F/E	0.00	83.33	0.00	500.02	1,000.00	0%
130584 · Communications- F/E	308.04	175.00	2,014.40	1,050.00	2,100.00	96%
130585 · Electricity- F/E	428.13	450.00	2,486.52	2,700.00	5,400.00	46%
130586 · Gas- F/E	0.00	375.00	2,137.79	2,250.00	4,500.00	48%
Total 130000 · FIRE AND EMS	<u>33,859.50</u>	<u>39,772.44</u>	<u>241,820.05</u>	<u>240,464.77</u>	<u>479,099.38</u>	50%
Total 120000 · PUBLIC SAFETY EXPEN	<u>70,309.10</u>	<u>97,788.18</u>	<u>564,765.84</u>	<u>650,565.99</u>	<u>1,237,295.04</u>	46%
GENERAL FUND EXPENSES	131,778.84	212,616.24	1,091,428.84	1,341,634.03	2,617,331.55	42%
200000 · UTILITY FUND						
260000 · SANITATION						
260123 · Transfer to General- S	0.00	20,249.49	0.00	121,496.98	242,993.92	0%
260155 · Republic Services Contract-	33,420.18	32,083.33	204,943.69	192,500.02	385,000.00	53%
260160 · Sales Tax- S	0.00	3,333.33	11,048.87	20,000.02	40,000.00	28%
260300 · Uniforms- S	0.00	50.00	321.94	300.00	600.00	54%
260331 · Repair/Maint. Equipment- S	0.00	125.00	0.00	750.00	1,500.00	0%
260499 · Longevity Pay - S	0.00	0.00	285.00	750.00	750.00	38%
260500 · Sanitation Salary - S	2,400.00	2,666.67	15,292.00	15,999.98	32,000.00	48%
260510 · Overtime - S	0.00	16.67	0.00	99.98	200.00	0%
TMRS	156.96	179.27	1,079.88	1,075.60	2,151.20	50%
Social Security & Medicare	175.62	205.60	1,137.12	1,233.60	2,467.20	46%
Unemployment	103.20	26.67	136.80	160.00	320.00	43%
260512 · Contract Labor-S	0.00	41.67	0.00	249.98	500.00	0%
260525 · Health Ins. -S	0.00	83.33	7.86	500.02	1,000.00	1%
260530 · Wokers Comp.- S	420.70	375.00	2,452.89	2,250.00	4,500.00	55%
260531 · Life Insurance- S	0.00	20.83	0.00	125.02	250.00	0%
260540 · Postage- S	0.00		0.00	0.00	0.00	0%
260543 · Operating Supplies- S	97.43	50.00	97.43	300.00	600.00	16%
260545 · Fuel- S	0.00	0.00	0.00	0.00	0.00	0%
260585 · Electricity- S	7.40	12.50	58.74	75.00	150.00	39%
Total 260000 · SANITATION	<u>36,781.49</u>	<u>59,519.35</u>	<u>236,862.22</u>	<u>357,866.20</u>	<u>714,982.32</u>	33%

City of Ranger
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
270000 · WATER DEPARTMENT						
270108 · Testing Expenses- W	75.00	250.00	1,426.00	1,500.00	3,000.00	48%
270118 · Capital Improvements- W	0.00	5,583.33	0.00	33,500.02	58,009.00	0%
270123 · Transfer to General- W	0.00	20,250.00	0.00	121,500.00	243,000.00	0%
270172 · ECWSD	86,838.64	85,000.00	523,479.03	510,000.00	1,020,000.00	51%
270185 · Lab Sample Fees- W	1,265.00	1,500.00	6,290.00	9,000.00	18,000.00	35%
270186 · Water Meters & Parts- W	0.00	2,500.00	0.00	15,000.00	30,000.00	0%
270187 · Maintenance of Water System	2,825.98	4,791.67	33,005.22	28,749.98	57,500.00	57%
270188 · Vehicle- W	0.00	2,500.00	0.00	15,000.00	30,000.00	0%
270190 · Engineering- W	0.00	625.00	0.00	3,750.00	7,500.00	0%
270300 · Uniforms- W	0.00	200.00	1,442.60	1,200.00	2,400.00	60%
270301 · Minor Tools- W	0.00	291.67	299.24	1,749.98	3,500.00	9%
270303 · Medical Expenses- W	0.00	41.67	0.00	249.98	500.00	0%
270304 · Permits - W	0.00	0.00	5,399.25	0.00	0.00	0%
270307 · Inspections/Certs. -W	0.00	375.00	5,841.30	2,250.00	4,500.00	130%
270310 · Chemical Supplies- W	0.00	125.00	120.00	750.00	1,500.00	8%
270330 · Machinery & Equipment- W	0.00	1,250.00	0.00	7,500.00	15,000.00	0%
270331 · Maintenance of Machinery- W	220.47	1,000.00	5,149.57	6,000.00	12,000.00	43%
270499 · Longevity Pay - W	0.00	0.00	615.00	828.00	828.00	74%
270500 · Water Salary	14,090.00	16,250.00	86,444.92	97,500.00	195,000.00	44%
270510 · Overtime - W	1,119.09	2,500.00	6,643.86	15,000.00	30,000.00	22%
TMRS	994.68	1,262.50	6,483.07	7,575.00	15,150.00	43%
Social Security & Medicare	1,392.64	1,458.33	7,148.76	8,750.00	17,500.00	41%
Unemployment	215.44	187.50	420.44	1,125.00	2,250.00	19%
270525 · Health Ins. -W	0.00	3,000.00	18,010.08	18,000.00	36,000.00	50%
270530 · Workers Comp.- W	1,468.92	1,450.00	8,742.16	8,700.00	17,400.00	50%
270531 · Life Insurance-W	0.00	116.67	0.00	699.98	1,400.00	0%
270542 · Janitorial Supplies- W	0.00	9.71	0.00	58.30	116.56	0%
270543 · Operating Supplies- W	17.98	500.00	208.55	3,000.00	6,000.00	3%
270545 · Fuel- W	0.00	1,014.83	3,528.34	6,088.96	12,177.94	29%
270550 · Rental of Equipment- W	187.00	237.50	1,478.00	1,425.00	2,850.00	52%
270551 · Maintenance of Buildings- W	0.00	83.33	0.00	500.02	1,000.00	0%
270553 · Maintenance of Auto's- W	-517.43	625.00	-161.15	3,750.00	7,500.00	-2%
270561 · Office Equipment	45.20	0.00	271.20	0.00	0.00	0%
270576 · Auditor- W	0.00	0.00	10,250.00	10,250.00	10,250.00	100%
270580 · Dues- W	0.00	25.00	1,599.55	150.00	300.00	533%
270581 · School Tuition- W	0.00	83.33	241.00	500.02	1,000.00	24%
270584 · Communication- W	85.67	70.00	514.02	420.00	840.00	61%
270585 · Electricity- W	813.76	875.00	4,431.12	5,250.00	10,500.00	42%
Total 270000 · WATER DEPARTMENT	111,138.04	156,032.04	739,321.13	947,270.24	1,874,471.50	39%
270200 · SEWER DEPARTMENT						
272123 · Transfer to General- WW	0.00	20,250.00	0.00	121,500.00	243,000.00	0%
272174 · Wastewater Services- WW	0.00	2,708.33	10,500.00	16,250.02	32,500.00	32%
272176 · Maint. Wastewater System- W	-4,907.02	541.67	20,499.20	3,249.98	6,500.00	315%
272185 · Lab Sample Fees- WW	826.00	574.00	4,594.00	3,444.00	6,888.00	67%
272190 · Engineering- WW	0.00	1,250.00	19,022.65	7,500.00	15,000.00	127%
272300 · Uniforms- WW	0.00	50.00	336.94	300.00	600.00	56%

City of Ranger
Profit & Loss Budget Performance
March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
272301 · Minor Tools- WW	0.00	583.33	303.30	3,500.02	7,000.00	4%
272304 · Permits - WW	0.00	667.18	3,719.57	4,003.10	8,006.18	46%
272310 · Chemical Supplies- WW	0.00	1,250.00	6,164.69	7,500.00	15,000.00	41%
272330 · Machinery & Equipment- WW	0.00	1,666.67	0.00	9,999.98	20,000.00	0%
272331 · Maintenance of Machinery- v	6.74	5,875.00	6.74	35,250.00	70,500.00	0%
272499 · Longevity Pay - WW	0.00	0.00	0.00	150.00	150.00	0%
272500 · Wastewater Salary - WW	3,619.00	4,333.33	0.00	26,000.02	52,000.00	0%
272510 · Overtime - WW	828.38	416.67	0.00	2,499.98	5,000.00	0%
TMRS	290.86	320.83	5,779.25	1,925.00	3,850.00	150%
Social Security & Medicare	333.60	320.83	6,089.72	1,925.00	3,850.00	158%
Unemployment	108.00	47.50	313.00	285.00	570.00	55%
272525 · Health Ins. -WW	0.00	750.00	4,502.52	4,500.00	9,000.00	50%
272530 · Wokers Comp.- WW	420.70	362.50	2,452.86	2,175.00	4,350.00	56%
272531 · Life Insurance- WW	0.00	12.39	0.00	74.34	148.65	0%
272543 · Operating Supplies- WW	0.00	125.00	129.98	750.00	1,500.00	9%
272545 · Fuel- WW	0.00	375.00	1,230.43	2,250.00	4,500.00	27%
272551 · Maintenance of Buildings- v	0.00	416.67	0.00	2,499.98	5,000.00	0%
272553 · Maintenance of Auto's- WW	1,080.00	41.67	1,524.52	249.98	500.00	305%
272561 · Office Equipment	45.20	0.00	271.20	0.00	0.00	0%
272580 · Dues- WW	0.00	125.00	180.00	750.00	1,500.00	12%
272581 · School Tuition- WW	0.00	125.00	246.00	750.00	1,500.00	16%
272584 · Communication- WW	44.11	125.00	766.86	750.00	1,500.00	51%
272585 · Electricity- WW	1,815.34	1,833.33	11,520.80	11,000.02	22,000.00	52%
Total 270200 · SEWER DEPARTMENT	4,510.91	45,146.91	100,154.23	271,031.42	541,912.83	18%
280000 · UTILITY BILLING						
280499 · Longevity Pay - UB	0.00	0.00	100.00	120.00	120.00	83%
280500 · Salaries- UB	2,383.75	2,916.67	0.00	17,499.98	33,000.00	0%
280510 · Overtime - UB	0.00	83.33	0.00	500.02	1,000.00	0%
TMRS	149.35	204.17	5,637.74	1,225.00	2,450.00	230%
Social Security & Medicare	171.15	233.33	5,927.27	1,400.00	2,800.00	212%
Unemployment	100.74	31.25	305.74	187.50	375.00	82%
280512 · Contract Labor - UB	986.25	166.67	986.25	1,000.00	2,000.00	49%
280525 · Health Ins. -UB	0.00	750.00	4,504.02	4,500.00	9,000.00	50%
280530 · Wokers Comp.- U	420.40	675.00	2,451.26	4,050.00	8,100.00	30%
280531 · Life Insurance- UB	0.00	20.83	0.00	125.02	250.00	0%
280540 · Postage- UB	737.10	350.00	2,410.05	2,100.00	4,200.00	57%
280541 · Office Supplies- UB	0.00	583.33	3,025.28	3,500.02	7,000.00	43%
280542 · Janitorial Supplies- UB	0.00	75.00	0.00	450.00	900.00	0%
280543 · Operating Supplies- UB	721.28	1,136.75	785.22	6,820.50	13,641.00	6%
280550 · Rental of Equipment- UB	0.00	100.00	0.00	600.00	1,200.00	0%
280552 · Maint. Office Equipment- UB	0.00	41.67	0.00	249.98	500.00	0%
280561 · Office Equipment- UB	45.20	41.67	271.20	249.98	500.00	54%
280562 · Bank Account Fees- UB	190.00	191.67	1,211.99	1,149.98	2,300.00	53%
280565 · Professional Services- UB	0.00	320.83	306.45	1,925.02	3,850.00	8%
280584 · Communication - UB	41.56	41.67	249.36	249.98	500.00	50%
Total 280000 · UTILITY BILLING	5,946.78	7,963.84	28,171.83	47,902.98	93,686.00	
290000 · PUBLIC WORKS BARN						

1:22 PM
 04/09/26
 Accrual Basis

City of Ranger
Profit & Loss Budget Performance
 March 2026

	<u>Mar 26</u>	<u>Budget</u>	<u>Oct '25 - Mar 26</u>	<u>YTD Budget</u>	<u>Annual Budget</u>	
290312 · Shop Equipment - PWB	0.00	166.67	305.10	999.98	2,000.00	15%
290316 · Maint of Shop Equip - PWB	3,014.03	83.33	3,014.03	500.02	1,000.00	301%
290542 · Janitorial Supplies - PWB	66.12	250.00	525.59	1,500.00	3,000.00	18%
290551 · Maint of Building - PWB	0.00	500.00	0.00	3,000.00	6,000.00	0%
Total 290000 · PUBLIC WORKS BARN	<u>3,080.15</u>	<u>1,000.00</u>	<u>3,844.72</u>	<u>6,000.00</u>	<u>12,000.00</u>	
Total 200000 · UTILITY FUND	<u>161,457.37</u>	<u>269,662.14</u>	<u>1,108,354.13</u>	<u>1,630,070.84</u>	<u>3,237,052.65</u>	
Total Expense	<u>293,236.21</u>	<u>482,278.38</u>	<u>2,199,782.97</u>	<u>2,971,704.87</u>	<u>5,854,384.20</u>	
Net Ordinary Income	237,311.31	3,541.72	371,851.08	-31,784.26	0.00	
Total Income	530,547.52	485,820.10	2,571,634.05	2,939,920.61	5,854,384.20	
Total Expense	<u>293,236.21</u>	<u>482,278.38</u>	<u>2,199,782.97</u>	<u>2,971,704.87</u>	<u>5,854,384.20</u>	
	237,311.31	3,541.72	371,851.08	-31,784.26	0.00	

FIRST FINANCIAL BANK

Good Evening, Carol Stephens

ACCOUNTS

Available: \$3,041,286.83 ⓘ
Current: \$3,041,286.83 ⓘ



FFB Abilene General Fund 02253	Available Balance	\$221,338.14
	Current Balance	\$221,338.14
FFB Abilene Hotel Motel Tax 14183	Available Balance	\$76,948.62
	Current Balance	\$76,948.62
FFB Abilene Street Repair Fund 35855	Available Balance	\$157,497.90
	Current Balance	\$157,497.90
FFB Abilene Utility Fund 36507	Available Balance	\$484,766.72
	Current Balance	\$484,766.72
FFB Abilene City Bond Construction Fund 20511	Available Balance	\$57,193.18
	Current Balance	\$57,193.18



FFB Abilene REDC 43651	Available Balance	\$26.73
	Current Balance	\$26.73
FFB Abilene Block Grant Account 00594	Available Balance	\$1.00
	Current Balance	\$1.00
FFB Abilene Police Special Account 01386	Available Balance	\$1.00
	Current Balance	\$1.00
FFB Abilene TWDB Loan Forgiveness 06695	Available Balance	\$1.00
	Current Balance	\$1.00
FFB Abilene TWDB Escrow Certificates 06703	Available Balance	\$100.00
	Current Balance	\$100.00
FFB Abilene Municipal Court Payments 13811	Available Balance	\$12,438.42
	Current Balance	\$12,438.42
FFB Abilene Municipal Court Tech 14579	Available Balance	\$3,126.74
	Current Balance	\$3,126.74

FFB Abilene 1-1113 Animal Control 15121	
Available Balance	\$18,364.80
Current Balance	\$18,364.80

FFB Abilene Pool & Parkland Account 16608	
Available Balance	\$0.00
Current Balance	\$0.00

FFB Abilene Municipal Court Security 19919	
Available Balance	\$2,739.20
Current Balance	\$2,739.20

FFB Abilene REDC 4A 20701	
Available Balance	\$677,970.87
Current Balance	\$677,970.87

FFB Abilene 1-1104 Ranger City Library 21105	
Available Balance	\$1,976.93
Current Balance	\$1,976.93

FFB Abilene REDC B 22341	
Available Balance	\$213,787.16
Current Balance	\$213,787.16

FFB Abilene 1-1122 Police Vehicle Acct 22432	
Available Balance	\$179.93
Current Balance	\$179.93

FFB Abilene TWDB Debt Service Account 22937	
Available Balance	\$26,190.50
Current Balance	\$26,190.50

FFB Abilene 1-1114 FEMA 26938	
Available Balance	\$100.00
Current Balance	\$100.00

FFB Abilene 1-1134 TWDB Escrow #L1000677 32472	
Available Balance	\$0.00
Current Balance	\$0.00

FFB Abilene 1-1131 TWDB Construction #L1000677 32530	
Available Balance	\$0.00
Current Balance	\$0.00

FFB Abilene 1-1130 TWDB Construction #L1000626 32548	
Available Balance	\$0.00
Current Balance	\$0.00

FFB Abilene 1-1132 TWDB Commitment #LF1000646 32555	
Available Balance	\$0.00
Current Balance	\$0.00

FFB Abilene 1-1110 Police LEOSE Account 33215	
Available Balance	\$3,673.62
Current Balance	\$3,673.62

FFB Abilene 1-1117 Opioid Abatement Account 42083	
Available Balance	\$9,141.59
Current Balance	\$9,141.59

FFB Abilene 1-1119 Wildfire Mitigation Fund 52868	
Available Balance	\$1,073,722.78
Current Balance	\$1,073,722.78

Asset Summary



1-1119 Wildfire Mitig...	35.30%
xxx52868	
Available Balance	\$1,073,722.78
Current Balance	\$1,073,722.78

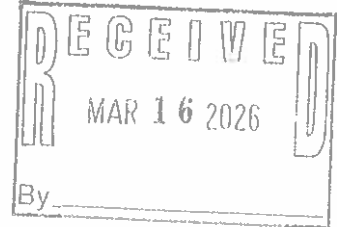


TEXAS COMPTROLLER OF PUBLIC ACCOUNTS

P.O. BOX 13528 · AUSTIN, TEXAS 78711-3528

March 13, 2026

TREASURER
CITY OF RANGER
400 W MAIN ST
RANGER, TX 76470-1219



Authority code is 2067028

City Sales and Use Tax Allocation Summary ending 03/10/2026

(1) GROSS COLLECTIONS -----	\$	32,772.21
(2) STATE 2% SERVICE FEE -----	\$	655.44
(3) AMOUNT RETAINED -----	\$	642.34
(4) PRIOR PERIOD -----	\$	1,196.57
(5) PAYMENT (1-2-3+4=5) -----	\$	32,671.00
Gross collections derived from audit payments	\$	108.27
Gross collections derived from Single Local Use Tax	\$	390.87

The above allocation payment has been deposited in your account. If for some reason your payment could not be direct deposited, a warrant is enclosed.

Allocation payment information is also available online through the Comptroller's website at <https://mycpa.cpa.state.tx.us/allocation/AllocDetail>.

If you have any questions about your local sales tax allocation payment, please contact us by email at TaxAllocation@cpa.texas.gov, or call us at 800-531-5441, ext. 3-4530, or 512-463-4530.

Monthly Sales Tax Allocation

3/13/2026

6.25% to REDC (4A):	\$2,041.94	Sales Tax \$	\$ 32,671.00
6.25% to REDC (4B):	<u>-\$2,041.94</u>	\$ 4,083.88	\$ 2,041.94
12.5% to Street Repair Fund:	\$2,041.94	12.50%	6.25%
	<u>-\$4,083.88</u>	Streets	EDC
	\$4,083.88		
City Bond Construction: (\$10,000.00)	<u>-\$8,167.75</u>		
Bond 2021A	\$10,000.00		
Bond 2021B	<u>-\$18,167.75</u>		
TWDB Debt Service (\$4,000)	\$ 4,000.00		
Bond 2018 A&B	<u>-\$22,167.75</u>		

General Deposit Total **\$10,503.25**

City	Net Payment This Period	Comparable Payment Prior Year	% Change	Payment YTD	Prior Year Payment YTD	% Change
Ranger	\$32,671.00	\$36,583.96	-10.69%	\$137,506.52	\$143,233.21	-4.01%

2193 - Ranger, City of (General Obligation Debt)

Report - Ranger, City of (General Obligation Debt) / Sales Tax Data

The charts below contain sales tax revenue allocated each month by the Texas State Comptroller. Please contact and search the [Texas Comptroller's website](#) if you notice an incorrect amount.

For example, the February allocations reflect December sales, collected in January and allocated in February.

*Excludes any sales tax retained by the municipality and not remitted to the Comptroller.

[View Grid Based on Fiscal Year](#)

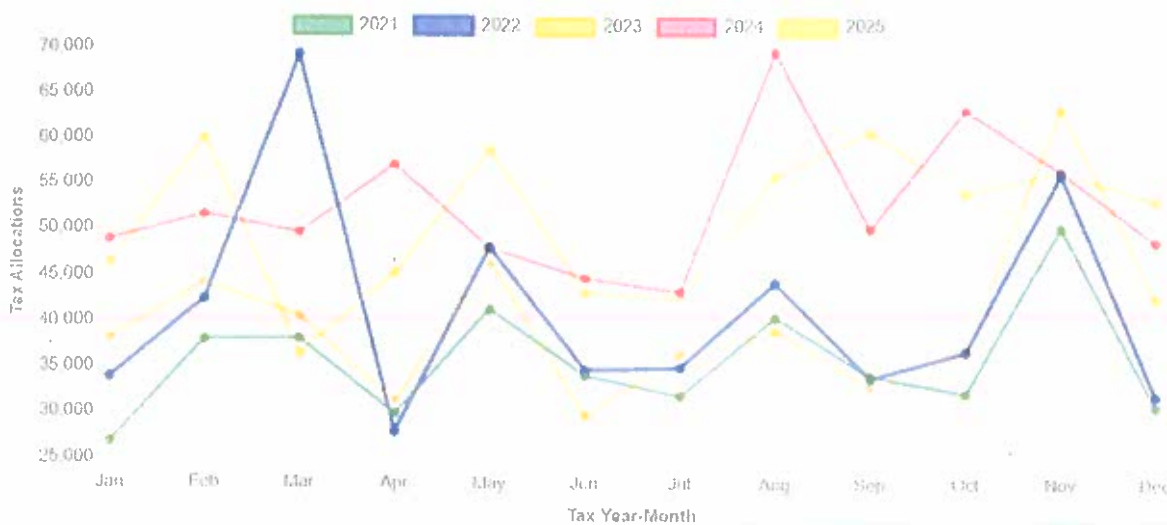
[View Grid With All Years](#)

 [Download to Excel](#)

Ranger

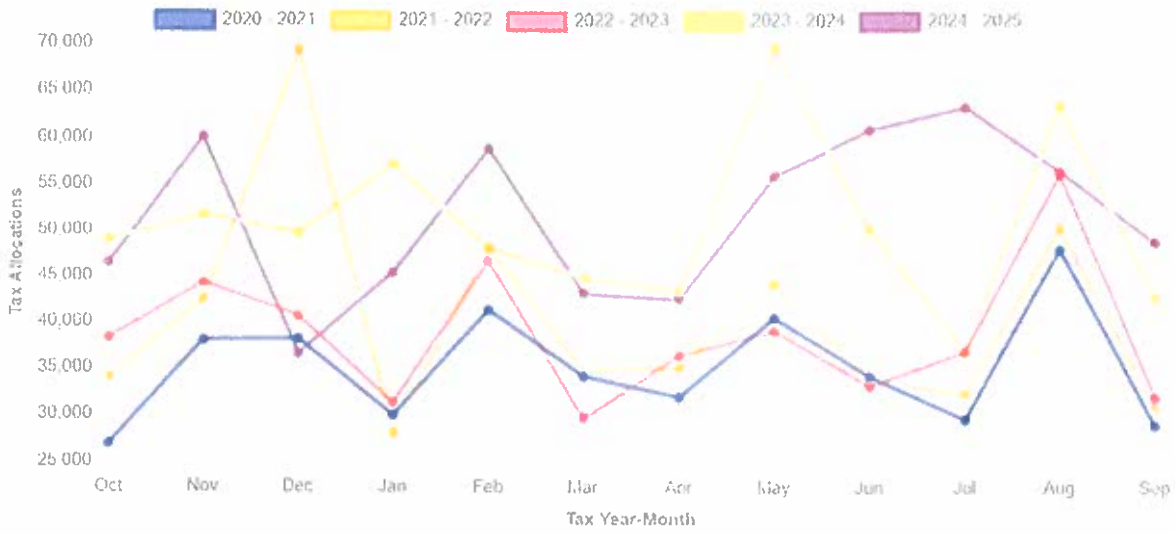
Year	Rate	January	February	March	April	May	June	July	August	September	October	November	December	Total
2026		\$45,301	\$59,535	\$32,671	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$137,507
2025	2.0000	\$46,479	\$60,191	\$36,584	\$45,449	\$58,965	\$43,261	\$42,698	\$56,060	\$60,994	\$54,145	\$56,564	\$53,295	\$614,684
2024	2.0000	\$48,975	\$51,777	\$49,836	\$57,315	\$48,169	\$44,883	\$43,437	\$69,782	\$50,240	\$63,385	\$56,537	\$48,836	\$633,172
2023	2.0000	\$38,281	\$44,330	\$40,693	\$31,383	\$46,719	\$29,862	\$36,490	\$39,143	\$33,182	\$37,091	\$63,553	\$42,618	\$483,345
2022	2.0000	\$33,991	\$42,482	\$69,485	\$28,064	\$48,146	\$34,838	\$35,148	\$44,313	\$33,980	\$36,829	\$56,185	\$31,997	\$495,458
2021	2.0000	\$26,868	\$38,057	\$38,191	\$29,996	\$41,350	\$34,245	\$32,003	\$40,550	\$34,210	\$32,265	\$50,343	\$30,876	\$428,955
2020	2.0000	\$28,991	\$46,885	\$35,982	\$26,043	\$34,631	\$32,094	\$34,580	\$39,131	\$30,765	\$29,565	\$48,026	\$28,979	\$415,672
2019	2.0000	\$29,847	\$34,781	\$36,776	\$26,291	\$42,316	\$31,399	\$26,954	\$32,235	\$33,807	\$30,384	\$46,567	\$34,879	\$406,237
2018	2.0000	\$26,830	\$34,477	\$37,044	\$27,183	\$39,646	\$29,808	\$37,041	\$34,651	\$30,921	\$29,375	\$46,872	\$29,831	\$403,679
2017	2.0000	\$26,085	\$35,180	\$27,018	\$30,368	\$33,420	\$26,375	\$26,037	\$31,306	\$29,509	\$28,287	\$48,488	\$29,119	\$371,190
2016	2.0000	\$40,383	\$40,453	\$28,760	\$27,010	\$38,045	\$42,294	\$29,878	\$31,330	\$29,027	\$38,202	\$36,479	\$25,773	\$407,634
2015		\$28,596	\$46,709	\$41,645	\$23,324	\$38,335	\$28,696	\$24,170	\$39,064	\$34,937	\$35,294	\$36,853	\$38,417	\$416,039
2014		\$25,424	\$37,545	\$39,678	\$29,520	\$36,629	\$26,511	\$29,526	\$34,736	\$29,969	\$46,654	\$38,015	\$35,798	\$410,005
2013		\$29,588	\$37,509	\$29,353	\$26,367	\$35,947	\$26,891	\$28,421	\$36,999	\$30,948	\$41,691	\$37,636	\$27,642	\$388,992
2012		\$25,494	\$36,369	\$37,792	\$25,186	\$39,869	\$33,320	\$32,073	\$32,893	\$36,260	\$34,290	\$44,085	\$35,555	\$413,186
2011	2.0000	\$24,003	\$15,210	\$36,771	\$19,307	\$36,873	\$27,649	\$26,642	\$34,222	\$27,943	\$36,342	\$35,330	\$29,799	\$350,090
2010		\$23,254	\$38,910	\$26,594	\$21,874	\$39,962	\$25,536	\$25,990	\$33,697	\$29,169	\$27,240	\$35,496	\$24,879	\$352,601
2009		\$22,130	\$35,837	\$29,126	\$25,953	\$34,286	\$32,356	\$23,568	\$34,613	\$23,824	\$24,304	\$32,653	\$24,142	\$342,793
2008		\$27,104	\$35,066	\$26,092	\$23,243	\$34,907	\$26,430	\$24,402	\$32,667	\$29,175	\$26,779	\$35,973	\$30,171	\$352,011
2007		\$25,715	\$35,018	\$23,192	\$22,355	\$34,276	\$22,422	\$25,366	\$32,149	\$26,442	\$26,905	\$33,520	\$27,389	\$334,750

Monthly - Sales Tax Allocations - By Calendar Year

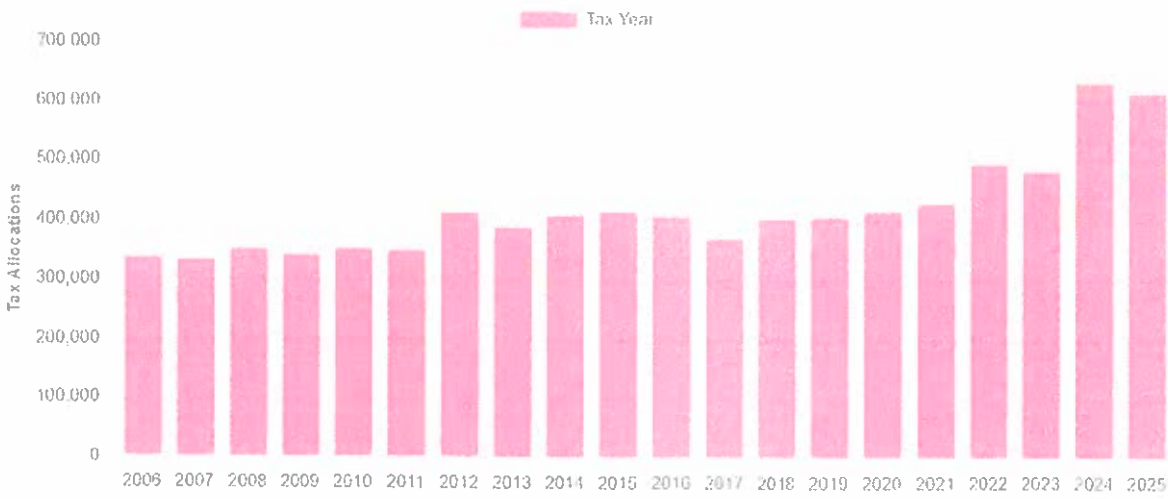


Sales Tax Charts - Ranger, City of (General Obligation Debt)

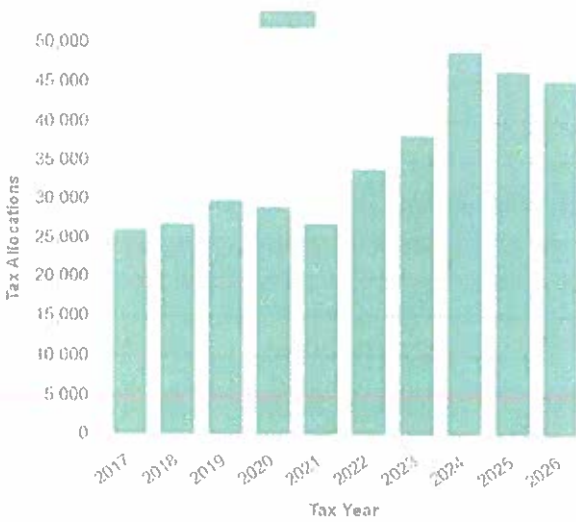
Monthly - Sales Tax Allocations - By Fiscal Year 10/01 - 09/30



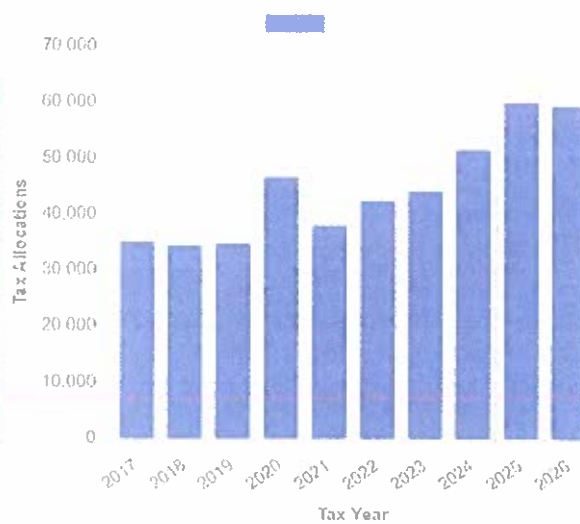
Yearly - Sales Tax Allocations - Past 20 Years



January - Sales Tax Allocations by Year

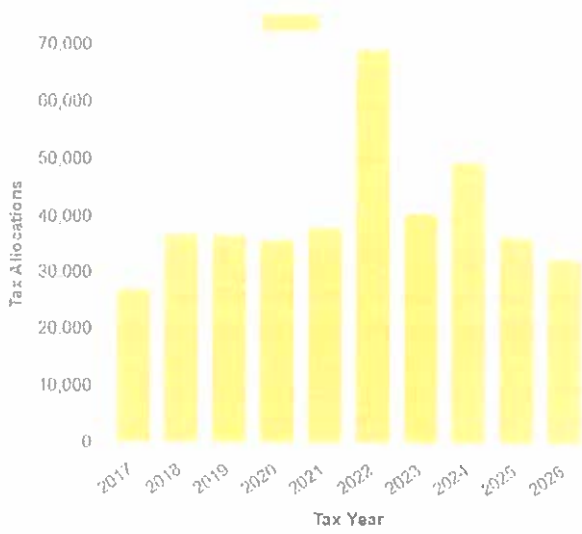


February - Sales Tax Allocations by Year

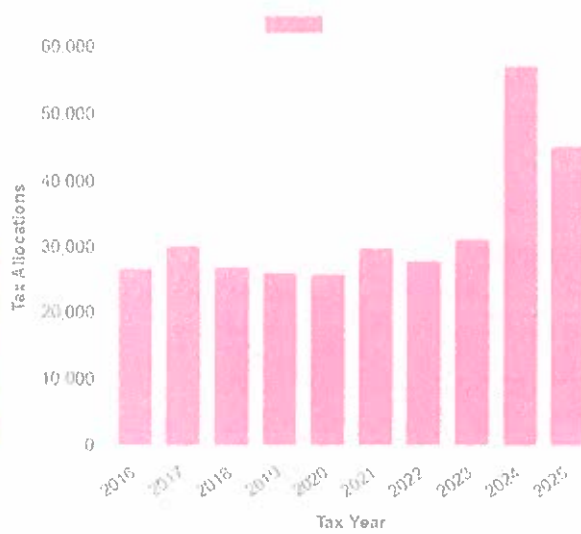


Sales Tax Charts - Ranger, City of (General Obligation Debt)

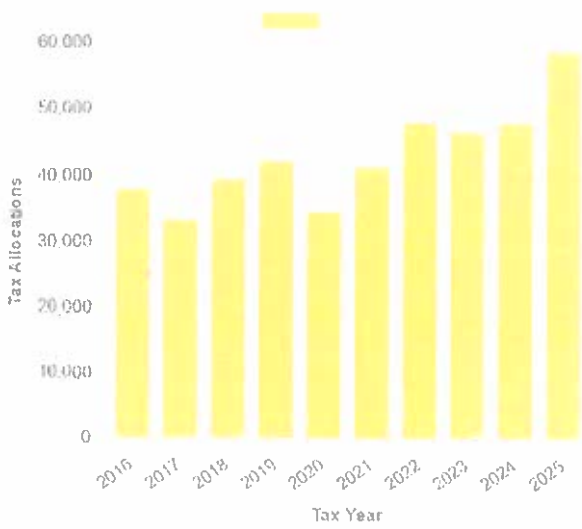
March - Sales Tax Allocations by Year



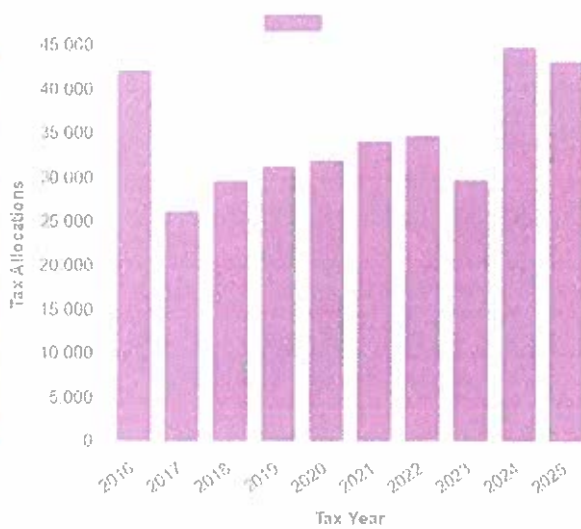
April - Sales Tax Allocations by Year



May - Sales Tax Allocations by Year



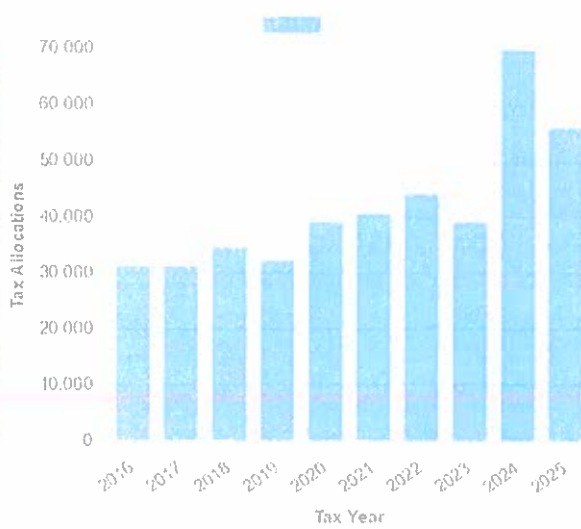
June - Sales Tax Allocations by Year



July - Sales Tax Allocations by Year

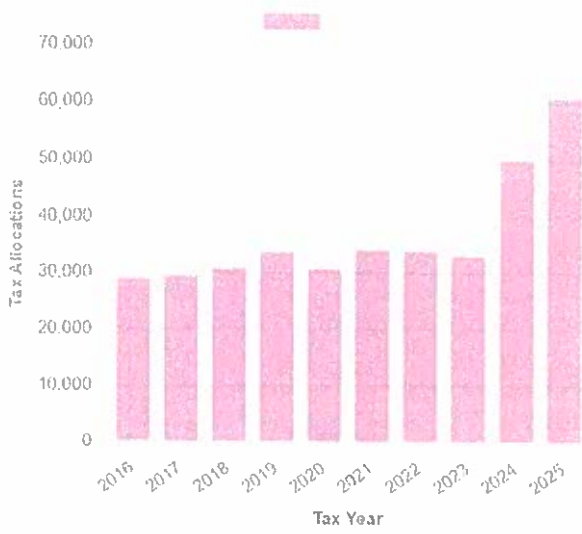


August - Sales Tax Allocations by Year



Sales Tax Charts - Ranger, City of (General Obligation Debt)

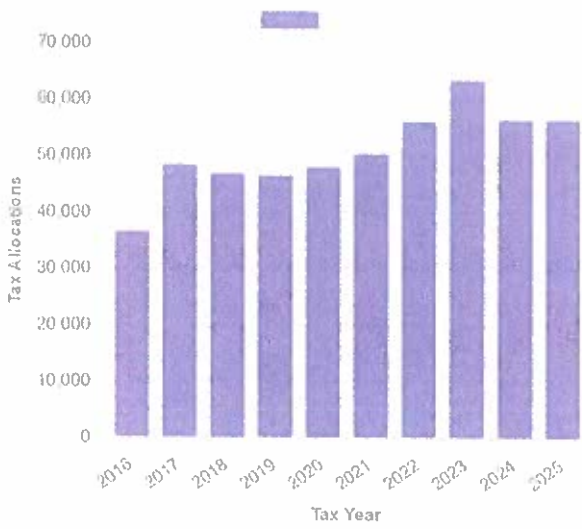
September - Sales Tax Allocations by Year



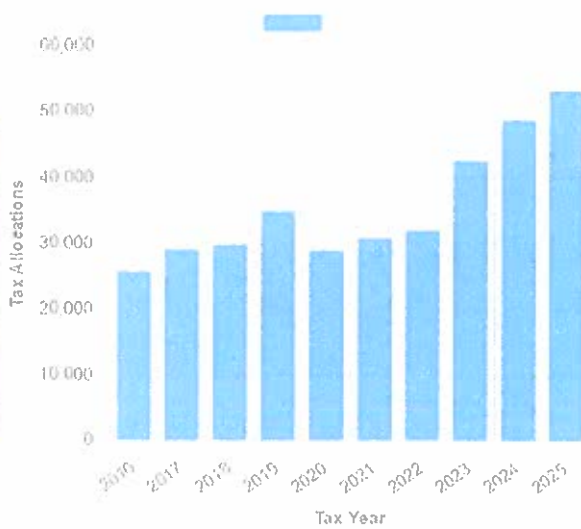
October - Sales Tax Allocations by Year



November - Sales Tax Allocations by Year



December - Sales Tax Allocations by Year



9:28 AM
04/10/26
Accrual Basis

City of Ranger
Expenses by Vendor Summary
March 2026

	<u>Mar 26</u>
APSCO SUPPLY INC.	1,327.26
AT&T Mobility	853.05
Barron Service Parts, Co.	154.99
Battle Horse Electric LLC	2,166.29
Binswanger Glass	430.92
Blades Group LLC	3,720.00
Bound Tree Medical LLC	633.82
Brookshire's Grocery Company	82.11
Buenger & Associates, PLLC	120.00
Carol L. Stephens	63.35
Carrie Piliant	218.13
Cary Services	187.00
Charlie Archer	25.02
City of Abilene	75.00
City of Ranger	731.28
Cynthia Rodriguez	986.25
Dell Financial	316.40
Doyle Russell	375.00
Eastland County Newspapers	448.00
Eastland County Tax Assessor - Collector	54.25
Eastland County Water Supply District	86,838.64
First Financial Bank	703.02
FSS Mechanic Service	1,163.63
GoTo Communications / Jive	648.88
Hope N. Delatorre	11.21
Interstate All Battery Center	28.80
J.T. Horn Oil Co., Inc.	3,911.42
KDS Water Service	766.80
Ken Charman	700.00
Kennedy Computer Solutions Inc.	3,991.80
Library-Ranger	150.00
Nutall's	2,720.00
O'Reilly Auto Parts	320.46
Optimum Business	393.46
Panther Premier Upfitters	5,345.00
Petunia Jane's	20.00
Pioneer Supply	140.00
Ranger Economic Development Corp	4,083.88
Republic Services	33,420.18
Southern Petroleum Laboratories, Inc.	2,091.00
Texas Comptroller of Public Accounts	66.00
The Payment Group	123.15
Tindall's Hardware	206.53
TML Intergovernmental Risk Pool	9,589.92
TXU Energy	6,490.35
Union Pacific Railroad	50.00
United States Postal Service	768.54
USA BlueBook	1,470.69
V&J Service Center	700.00
W.E. Greenwood Auto Parts	194.28
White's Ace Hardware	64.00
TOTAL	<u>180,139.76</u>

City Manager's Report 04/13/2026

We received a letter from TCEQ stating that there were no violations found with the anonymous complaint that was called in on the loop. The complaint stated that the work being done was impacting the stormwater drainage in that area. A copy of the letter is in the packet.

We had a meeting with Steve Dunn with the Texas Rural Water Association on Thursday April 9th here at my office. Present in the meeting were Brett Logan, Freddy Mitchell, Daniel Plascencia, Carol Stephens and me. We completed a 42 page (FMT) financial, managerial and technical report that is part of the grant process from the Texas Water Board. The report was very in depth, especially on the financial side. The need for a rate study was discussed quite heavily.

I have another meeting on Monday the 13th at 10 am with Mark Mathis from the TRWA to discuss this grant even further.

I have a meeting on the 15th at 1 pm with the Texas Forestry Service in Eastland. The meeting is a group meeting with everyone from the area that is involved with the Wildfire Mitigation Program. We are going to have an in depth discussion on the entire program as to what is considered mitigation work and what is not. I will be taking pictures of several parcels to ensure that we are conducting operations as per the grant specifications. I hope to get them to do some site visits while they are here. We are meeting at the county annex building.

code enforcement and certifying our officer. This estimate was based on five properties in the first year. It was highlighted that the city had already identified more properties than that on the loop and some on main street. Commissioner Calvert expressed a desire to complete the tasks in house and trust in the current staff to get that accomplished.

Motion made by Commissioner Calvert to take no action.
Seconded by Commissioner Billings.

Unanimously Approved

Agenda Item 14: Discuss/Consider: Second reading for Ordinance No. 2025-06-09-A to Amend the City's existing Fee Schedule to reflect wording changes on service, reduce some existing fees, animal control fees, and incorporate language for a payment extension plan. (City Manager)

Commissioner Calvert expressed a desire to waive animal adoption fees at the discretion of the Animal Control Officer. Animal Control Officer Pilant discussed the changes she wished to make on the ordinance to the animal control fees. These changes included adoption fees, vaccination fees (with a focus on recovering the cost of vaccination in the adoption fee), multiple animal owner permits. Commissioner Calvert also suggested removing special event permits, and certain establishment licenses.

Motion made by Commissioner Calvert to remove the second part of i all of j and allow animal control fees as discussed.
Seconded by Commissioner Billings

Unanimously Approved

Agenda Item 15: Discuss/Consider: Legal Bill from Knight and Messor Fort Law Firms. (Finance Director)

Finance Director, Carol Stephens, assembled a document that included outstanding legal bills from both law firms. The legal bills were grouped in six primary groupings which included those related to the airfield legal suit, recall elections, EDC legal support, staff investigation, those related to the ECWSD, and other general legal support to the city. Carol discussed discrepancies in the invoices sent to the City of Ranger which she would attempt to clarify.

Motion made by Mayor Butler to take no action.
Seconded by Commissioner McCullough.

Unanimously Approved

Agenda Item 16: Discuss/Consider: RFP for Copier Contract Lease/Renewal (City Manager)

ORDINANCE NO. 2025-04-28 C

AN ORDINANCE BY THE CITY COMMISSION OF THE CITY OF RANGER, TEXAS, AMENDING THE CITY'S EXISTING ORDINANCES BY AMENDING AND ESTABLISHING FEES FOR CERTAIN LICENSES, PERMITS, AND OTHER SERVICES PROVIDED BY THE CITY OF RANGER; INCLUDING FINDINGS OF FACT AND PROPER NOTICE AND HEARING; REPEAL PREVIOUS ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT WITH THIS ORDINANCE; PROVIDING A PENALTY CLAUSE; PROVIDING SEVERABILITY CLAUSE; EFFECTIVE DATE AND OPEN MEETING CLAUSES; AND PROVIDING FOR RELATED MATTERS.

WHEREAS, the City of Ranger (the "City") has previously established by ordinances and resolutions fees for licenses, permits, and services provided by the City; and

WHEREAS, the City has drafted a Schedule of Fees, attached hereto as Exhibit A and incorporated herein for all purposes, that reflects revisions to certain fees, a restatement of certain fees not revised, and a consolidation of all such fees; and

WHEREAS, due to the need for periodic modification of said fees and for the purposes of efficiency, the City Commission desires to future fee changes by resolution rather than by ordinance; and

WHEREAS, the City desires to provide a single and convenient location for a list of all fees charged; and

WHEREAS, the City Commission has considered the merits of this Ordinance and has determined that this Ordinance is necessary to protect the health, safety, morals, and welfare of the community.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF RANGER, TEXAS THAT:

SECTION 1. FINDINGS OF FACT. All of the above premises and recitations are found to be true and correct and are incorporated into the body of this Ordinance as findings of fact, as if copied herein in their entirety.

SECTION 2. FEE SCHEDULE. The consolidated and revised Fee Schedule is attached hereto as Exhibit "A," and made a part hereof for all purposes, the same as if fully copied herein.

SECTION 3. REPEAL. All prior Resolutions or Ordinances amending and/or adopting a Fee Schedule are hereby repealed.

SECTION 4. PENALTY.

EXHIBIT "A"
FEE SCHEDULE

I. General Administration

A. City Sales Tax (8.25%)

1. State	\$6.25
2. County	\$0.50
3. City	\$1.00
4. Road Improvements	\$0.25
5. Economic Development	\$0.25

B. Ad Valorem Taxes (per \$100.00 valuation) \$0.545242

C. Franchise Fees: (Based on Gross Receipts) 5%

1. Electricity - Deregulated - set by PUC per kWh
2. Telephone - Deregulated - set by PUC per kWh
3. Gas
4. Cable Television
5. Solid Waste Disposal

D. City Auditorium: (upon use agreement only)

1. Deposit	\$150.00 - refundable
a. Deposit, non-profit	\$150.00 - refundable
2. Rental	\$150.00
a. Rental, non-profit	\$0.00

E. Alcohol Fees:

1. City License Fees - Annual Payments	
a. (change of 1/2 of state license fees and any and all other fees allowed by law)	
b. BQ-Wine and Beer Retailer's (Off)	\$30.00
c. BF-Beer Retail Dealer's (Off)	\$30.00
d. P-Package Store Permit	\$250.00
e. Q-Wine Only Package Store	\$37.50
f. LP-Local Distributor's Permit	\$50.00
g. E-Local Cartage Permit	\$0.00
h. PS-Package Store Tasting Permit	\$12.50
i. BG-Wine and Beer Retailer's Permit	\$87.50
j. BE-Beer Retail Dealer's (On)	\$75.00
k. BP-Brewpub License	\$250.00
l. MB-Mixed Beverage Certificate	\$375.00* (3rd year)
m. CB-Caterer's Permit	\$250.00* (3rd year)
n. FB-Food and Beverage Certificate	\$0.00
o. PE-Beverage Cartage Permit	\$10.00

F. Miscellaneous Fees:

1. Standard Paper Copy	\$0.10
2. Oversize Paper Copy	\$0.50
3. Facsimile Transmission Charge (per page)	\$0.50 local/\$1.00 long distance
4. Notary Fee	\$6.00
5. Hotel/Motel Occupancy Tax - 5% consideration paid for such sleeping room	

H2. Mobile, temporary, or semi-permanent food establishment shall pay a base fee of \$10.00 for each individual on the permit. NOTE: Applicant must obtain inspections or permits required by Texas Department of State Health Services.

H2b. Plus, the following additional:

g. Per day:	\$5.00
h. Per week:	\$10.00
i. Per month:	\$25.00
j. Per 3 months:	\$50.00
k. Per 6 months:	\$75.00
l. Per year:	\$100.00

I. Special Event Permit. (May coordinate for joint permit if more than one sponsor)

- Public Property Fees:
 - First Day \$25.00
 - Each additional day \$10.00
- Private Property Fee (per day) \$5.00

J. Annual Fee for Holders of Alcoholic Beverage Permits and Licenses.

- Liquor License Fee \$77.50
- Beer and Wine Fee \$30.00

K. Fireworks. No person, firm or corporation shall discharge or use fireworks within the city of limits, except as a public exhibition with a permit issued by the City Commission. And a temporary license is issued by the City Fire Chief.

- Fee established by the City Commission:

L. Fire/EMS/Ambulance Fees.

(Per current rate schedules)

M. Police Fees.

(Per current rate schedules)

N. Towing Fees (Third Party).

- Maximum amount to be charged by towing company in town \$165.00

2023-10-10-E

f. Per year: \$150.00

H2. Mobile, temporary, or semi-permanent food establishment shall pay a base fee of \$10.00 for each individual on the permit. NOTE: Applicant must obtain inspections or permits required by Texas Department of State Health Services.

H2b. Plus, the following additional:

- g. Per day: \$5.00
- h. Per week: \$10.00
- i. Per month: \$25.00
- j. Per 3 months: \$50.00
- k. Per 6 months: \$75.00
- l. Per year: \$100.00

I. Special Event Permit. (May coordinate for joint permit if more than one sponsor)

- Public Property Fees:
 - First Day \$25.00
 - Each additional day \$10.00
- Private Property Fee (per day) \$5.00

J. Annual Fee for Holders of Alcoholic Beverage Permits and Licenses.

- shall be an amount equal to one-half of the license or permit fee charged by the state under the Alcoholic Beverage Code

K. Fireworks. No person, firm or corporation shall discharge or use fireworks within the city of limits, except as a public exhibition with a permit issued by the City Commission. And a temporary license is issued by the City Fire Chief.

- Fee established by the City Commission:

L. Fire/EMS/Ambulance Fees.

(Per current rate schedules)

M. Police Fees.

(Per current rate schedules)

N. Towing Fees (Third Party).

Maximum amount to be charged by towing company in town \$165.00



MAULDIN & JENKINS

mjcpa.com

City of Ranger, Texas

Technical Proposal to Provide Audit Services
Fiscal Year September 30, 2026

Mauldin & Jenkins Certified Public Accountants
Contact Person: Trey Scott, CPA, Partner
1770 St James Place, Suite 250
Houston, Texas 77056
Phone: (713) 963-8008
Email: trscott@mjcpa.com

Going Further.



VISION

To be a trusted advisor, earning trust and building respect through our consistent commitment to sustainable excellence, leadership, and integrity.

*Over 800 Governmental Units Served
Throughout the US*



Going Further.



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- *A Century of Service*
- *Governmental Attestation Services*
- *Governmental IT Solutions*
- *Governmental Advisory Services*

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- *Free Continuing Education for Governmental Clients*
- *Governmental Newsletters*
- *Auditor’s Discussion & Analysis*

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MAULDIN & JENKINS

CPAs & ADVISORS



Transmittal Letter

April 1, 2026

City of Ranger, Texas
Attn: Ms. Carol Stephens
400 W. Main Street
Ranger, Texas 76470

Ladies and Gentlemen:

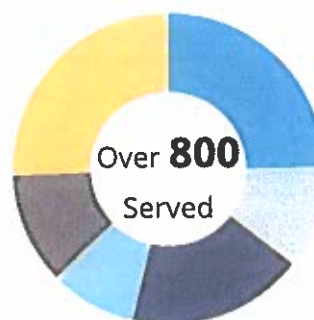
We appreciate the opportunity to propose on providing audit services to the City of Ranger, Texas (the "City"), and we are pleased to submit a qualifications package including cost estimates to provide annual financial and compliance auditing services for the City. The contract for such audit services will be for the fiscal year ended September 30, 2026.

We understand the time frame for performance of the annual financial audit as stipulated by the City and agree to provide the services described in the proposal. We will conduct preliminary and final fieldwork and will issue all of the deliverables and reports substantially prior to the required due dates.

As professionals serving the public sector, Mauldin & Jenkins is qualified to serve the City. We believe that **Mauldin & Jenkins is the leader in auditing state and local governments**. This leadership was achieved by recognizing that we are an important part of our client's success, with our objective being to ensure that accurate information is reported to the Board, management, and its citizens. Given the complexities of the City's financial operations and the ongoing significant changes in accounting standards, we feel that it is very important that you select an auditing firm that is **focused and experienced** in the governmental industry. We differentiate ourselves from our peers via:

- ❖ **Experience with Governments.** As auditors for over 800 governmental entities, our professionals are thoroughly versed in the complex governmental arena, and have consistently provided the highest quality of service to our government clients. We serve:

- **800+ state and local governments across the U.S.A.**
- **175+ water & sewer systems, 35+ airport operations, 25+ gas systems, 20+ electrical utilities, & 25 transit services;**
- **175 governments awarded the GFOA's and, or ASBO's Financial Reporting Certificates.**
- **220+ of Single Audits as required by the Uniform Guidance.**




■ Cities	180+
■ Counties	90+
■ School Districts & Charter Schools	125+
■ State Entities	65+
■ Utility Authorities	85+
■ Special Purpose	180+

Mauldin & Jenkins provides over 155,000 hours of service to over 800 governmental units in the on an annual basis utilizing over 150 professionals.

- ❖ **Responsiveness and Large Firm Resources with Small Firm Sensitivity.** We pride ourselves in responding to the needs of our clients; not only the ability to meet deadlines, but also to respond to other requests. Our ability to be responsive is enhanced by the open communications and good



working relationship we have with our clients. Our resources provide for the flexibility to meet your needs and to perform our services in an efficient and effective manner.

- ❖ **Nationally Recognized.** Mauldin & Jenkins is consistently ranked in the Top 100 by various publications as one of the largest certified public accounting firms in the country. We are a regional firm, but the firm's influence is shared nationally. Our partners have volunteered to serve: as the American Institute of CPA's (AICPA's) Governmental Audit Quality Center's (GAQC) Executive Committee in 2022; the AICPA's State and Local Government Expert Panel in 2021; the AICPA's sole representative to Government Accounting Standards Advisory Council (GASAC); the 2015 Chairman of the board of the AICPA; and a board member of the International Federation of Accountants (IFAC) in 2016. [In 2020, our own Joel Black was appointed to serve as the Chairman of the Governmental Accounting Standards Board \(GASB\).](#)  Mauldin & Jenkins is a leader nationally.
- ❖ **On-site or Remote Audits and Suralink.** Whether management elects for a remote or on-site audit, Mauldin & Jenkins is very effective in working from a hybrid environment. We also utilize software, like Suralink, on all audits to add organization and transparency to the audit process.
- ❖ **Information Technology Services.** Mauldin & Jenkins is one of 38 of the top 100 CPA firms in the nation who have invested in the AICPA's new revolutionary audit tool and methodology – the Dynamic Audit Solution (DAS). We also have resources to address the evolving cybersecurity threats to your government with Certified Information Systems Auditors (CISA) on staff and certified by the AICPA to provide cybersecurity advisory services and the newly created cybersecurity assessment.
- ❖ **Staff Continuity.** Our staff retention rates are considered to be among the best in the profession. We are able to not only provide consistency with the partner and manager on our engagement teams, but seniors as well. We also have enough resources at the partner, manager, and senior levels to provide for periodic rotations as requested by our clients.
- ❖ **Education.** [Mauldin & Jenkins' clients have the opportunity to register and receive approximately 30 hours of continuing education on an annual basis, free of charge.](#) We take our experience in serving governments, and choose timely and relevant topics to provide ongoing education to our clients, both virtually and in-person. Sessions are limited to clients only.

This proposal represents a firm offer for 90 days from the date of the proposal. As a member of Mauldin & Jenkins, Trey Scott is authorized to bind, and make representations for the Firm, and he will be the ultimate party responsible for the quality of the report and working papers. We welcome the opportunity to meet with you to present our proposal and our qualifications. Please contact us at (713) 963-8008. Again, on behalf of Mauldin & Jenkins, thank you for the opportunity to serve.

Sincerely,
MAULDIN & JENKINS, LLC



Trey Scott, Partner



Recently, a client provided a compliment (to a large audience) describing her experience with Mauldin & Jenkins:

“They Speak Our Language”

**Cynthia Wood, Director of Accounting
Charleston (SC) Water System**

Firm Qualifications and Experience

Organization and Size

Mauldin & Jenkins was formed in approximately 1918 and has been actively engaged in governmental auditing since its inception. Mauldin & Jenkins is one of the largest certified public accounting firms in the U.S.A., and a leading provider of audit and accounting services. Mauldin & Jenkins serves clients whose operations span the entire U.S.A. Mauldin & Jenkins is considered to be a large regional firm with offices in the following communities:

Our current footprint of governmental clients extends as far northeast as the City of Wausau, Wisconsin to Islamorada, Florida in the Florida Keys, to Corpus Christi, Texas and all the way up to West Des Moines, Iowa.

Other key information relative to the size and experience of Mauldin & Jenkins is as follows:

- **515,000** - approx. total hours of service provided annually to clients of the Firm
- **155,000** - approx. total hours of service provided annually to governmental clients
- **55%** - percentage of governmental practice as compared to Firm’s attestation practice
- **31%** - percentage of governmental practice as compared to Firm’s overall practice
- **800** - approx. total governmental entities served in past three (3) years
- **780** - total number of Firm personnel
- **200** - total clients served who obtain the GFOA/ASBO Certificates
- **77** - total number of Firm partners
- **30** - total number of full-time governmental partners & directors
- **25** - total number of full-time governmental managers
- **150** - total number of professionals with current governmental experience
- **50%** - percentage of Firm offices led by governmental partners



A Century of Service

Mauldin & Jenkins' commitment to government began when our Firm was established in 1918. Since then, we have viewed service to governments as significant to the overall success of the Firm. Today, the governmental sector is an industry that has been specifically identified for our continued growth in professional services. Accordingly, all professionals, from entry-level accountants to partners (who select the governmental sector as their focus) are trained to understand the issues and meet the needs of state and local governmental entities.

Mauldin & Jenkins employs 55 partners, directors and managers who dedicate 100% of their time serving government clients. We also have numerous additional professionals with current experience in providing services to governmental entities, many of whom spend their time exclusively on government clients.

Mauldin & Jenkins' dedicated professionals can bring a comprehensive understanding of the issues that face government entities as well as "bench strength" at all levels, allowing us to respond swiftly and effectively to your evolving needs.

The goal of our government practice is to help governments improve their financial processes and strategies so that they can in turn achieve their goal of improving the lives of their citizens. This shared commitment to the goals of our clients has resulted in a significant government clientele.

Governmental Attestation Services

Other attestation services beyond financial and compliance audits which Mauldin & Jenkins currently provides to our clients include:

- Forensic audits
- Performance audits
- Information systems audits
- Agreed-upon procedures
- Bond issuance services
- Capital asset inventory services

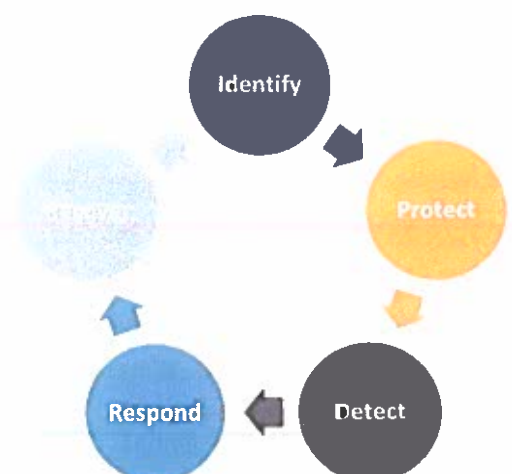
Governmental IT Solutions

As noted above, Mauldin & Jenkins performs various IT attestation and non-attestation services. The following are three such services.

Cybersecurity Framework Engagements

With governments dealing with IT ransoms, cybersecurity is one of the top issues on the minds of nearly every government (large & small). Managing this business issue is especially challenging. A government with a highly mature cybersecurity risk management program still has a residual risk that a material cybersecurity breach could occur and not be detected in a timely manner.

Services can be provided via: 1) attestation engagements or 2) consulting engagements. The AICPA has established standards for performing attestation engagements in this arena with the issuance of

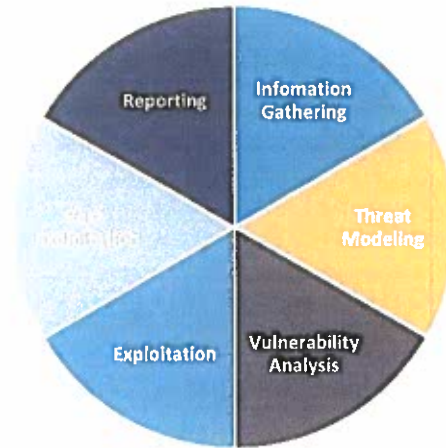




the SOC for Cybersecurity as part of its suite of System and Organization Controls (SOC) reporting. Consulting services can be provided while not compromising auditor independence.

System Vulnerability Assessments Engagements

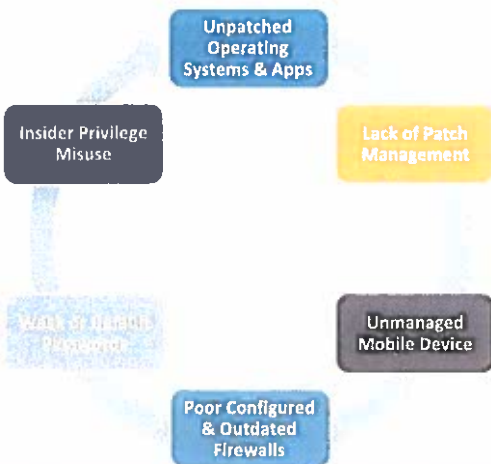
This is the process of defining, identifying, classifying and prioritizing vulnerabilities in computer systems, applications and networks infrastructures, and providing an assessment with necessary knowledge, awareness and risks to understand the threats to determine appropriate reactions. Using specialized tools and applications, we can access networks to scan with automated tools and interrogate every



We would like to express our sincere appreciation for the quality of service provided by the staff of Mauldin & Jenkins. We would like to thank you for the level of detail and accountability you have demonstrated on this project and the way you conduct business as a whole. Our team could not be more satisfied with your work and we look forward to continuing this relationship.

Angela Jackson, City of Fairburn (GA), Finance Director

device connected to network with the objective of searching for misconfigurations, unsupported software, missing software updates and patches, etc.



Penetration Testing Engagements

This is the practice of testing a computer system to find security vulnerabilities that a hacker / attacker could exploit using automation or manual applications. The process involves gathering information about the target before the test, identifying possible entry points, attempting to break in – actually or virtually – and reporting back the findings. Tests come from external or internal angles of entry. Our main objective is to identify

security weaknesses. Penetration testing can also be used to: test an organization's security policy; its adherence to compliance requirements; its employees' security awareness; and, the government's ability to identify and respond to security incidents.



Governmental Advisory Services

Beyond traditional audit and accounting services and IT services, we provide advisory services that are wide-ranging in nature. Our experienced government advisory team helps governments, governmental agencies and special purpose governmental organizations balance fiscal responsibility with the latest business strategies to achieve targeted and overarching objectives. Our advisory services can be summarized via the following bubbles.

Additional Information of Value Added Services

Upcoming GASB Statements



As has been the case for the past 10 years, GASB has issued several other new pronouncements which will be effective in future years. The following is a brief summary of the new standards for which we will utilize our continuing education trainings and governmental newsletters. Additionally, we regularly assist our clients with understanding and implementing these new standards. The standards which will be implemented in the near future:

Statement No. 103, *Financial Reporting Model Improvements*
Statement No. 104, *Disclosure of Certain Capital Assets*

As noted by the numerous pronouncements issued by GASB over the past decade, the GASB continues to research various projects of interest to governmental units. Subjects of note include:

Revenue and Expense Recognition
Going Concern Uncertainty and Severe Financial Stress
Infrastructure Assets
Subsequent Events

Free Continuing Education for Governmental Clients

We provide free quarterly continuing education for all of our governmental clients. Each quarter, we pick a couple of significant topics tailored to be of interest to governmental entities, and offer the sessions several times per quarter virtually and at a variety of client provided locations resulting in greater networking among our governmental clients. We normally see approximately 100-200 people per quarter. We obtain the input and services of experienced outside speakers along with our in-house professionals.

"I've been a CPA for 32 years. Today's CPE class by Mauldin & Jenkins has been the best of my career". Terry Nall, CPA, City of Dunwoody (GA) Council Member

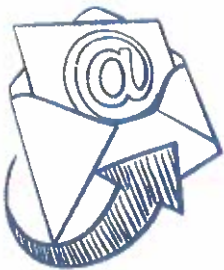
"They are always on top of new accounting pronouncements and provide training well before implementation deadlines. This is a very valuable resource for our organization". Laurie Puckett, CPA, CPFO, Gwinnett County (GA), Accounting Director





Examples of subjects addressed in past quarters include:

- Accounting for Debt Issuances
- Achieving Excellence in Financial Reporting
- Best Budgeting Practices, Policies and Processes
- Budget Preparation
- Capital Asset Accounting Processes and Controls
- Coaching and Mentoring
- Closing Out and Audit Preparation
- Collateralization of Deposits and Investments
- Component Units
- Coronavirus State and Local Fiscal Recovery Funds (CSLFRF)
- Cybersecurity Risk Management
- Detecting Fraud in Revenues and Expenditures
- Evaluating Financial and Non-Financial Health of a Local Government
- Financial Report Card – Where Does Your Government Stand?
- Financial Reporting Model Improvements
- GASB No. 74 & 75, New OPEB Standards
- GASB No. 77, Tax Abatement Disclosures
- GASB No. 84, Fiduciary Activities
- GASB No. 87, Leases
- GASB No. 96, SBITAs
- GASB No. 100, Accounting and Error Corrections
- GASB No. 101, Compensated Absences
- GASB No. 102, Certain Risk Disclosures
- GASB Projects & Updates (ongoing and several sessions)
- Grants (Accounting and Auditing)
- Human Capital Management
- Information Technology (IT) Risk Management
- Internal Controls Over Accounts Payable, Payroll and Cash Disbursements
- Internal Controls Over Receivables & the Revenue Cycle
- Legal Considerations for Debt Issuances & Disclosure Requirements
- Navigating IRS Communications with Success
- Policies and Procedures Manuals
- Presenting Financial Information to Non-Financial People
 - Procurement Card Red Flags
 - Risk, Efficiency, & Effectiveness in Governments
 - Single Audits for Auditees
 - SPLOST Accounting, Reporting & Compliance
 - Uniform Grant Guidance




Governmental Newsletters

We produce quarterly newsletters tailored to meet the needs of governments. We also provide additional timely newsletters and announcements as necessary on any emerging topics to ensure governments stay informed of current developments in the government finance environment. The newsletters are authored by Mauldin & Jenkins governmental industry specialists and have addressed a



variety of subjects. In the past several years, the following topics have been addressed in our newsletters:

- Are Your Government's Funds Secure?
- COVID-19 Updates (several)
- Cybersecurity Awareness
- Changes to FEMA's Disaster Recovery Grant Program
- Deposit Collateralization
- Employee vs Independent Contractor
- Escheat Laws on Unclaimed Property
- Federal Funding and Accountability Transparency Act
- Financial Data Transparency Act
- Forensic Audit or Financial Audit?
- Form PT 440
- GASB No. 72, Fair Value, It is Not Totally About Disclosure
- GASB No.'s 74 & 75, Other Post-Employment Benefits (OPEB)
- GASB No. 77, Abatements – Go Viral with GASB 77
- GASB No. 84 Fiduciary Activities (Series)
- GASB No. 87, Leases
- GASB No. 89, Accounting for Interest Cost Incurred Before the End of Construction
- GASB No. 91, Conduit Debt Obligations
- GASB No. 93, Replacement of Interbank Offered Rates
- GASB No. 100, Accounting Changes and Error Corrections
- General Data Protection Regulation (GDPR)
- GFOA announces new COA Submission Requirement
- Grants Management
- IRS Imposing ACA Penalties – Including to Governmental Entities
- OMB Compliance Supplements
- OPEB, What You Need to Know
- Public Funds and Secure Deposit Program
- Rotating or Not Rotating Auditors
- Property Tax Assessments
- Remote Auditing Best Practices
- Refunding Debt
- Sales & Use Taxes on Retail Sales of Jet Fuel
- Sales Tax Collections and Remittances by the State
- SAS Clarity Standards and Group Audits
- Single Audit, including Uniform Guidance (several)
- Social Security Administration (SSA) Incentive Payments
- Special Purpose Local Option Sales Taxes (SPLOST) Expenditures
- Subrecipient Risk Assessment Tool
- Supplemental Social Security for Inmates
- The New Tax Cuts and Jobs Act – Impact on Bond Refunding
- Uniform Guidance & New Procurement Requirements
- What's Happening with Property Tax Assessments



You are the best auditors I have ever worked with over my career. It is a big difference having a group that is dedicated to governmental accounting.

**Wesley Ropp,
Charleston Water System,
Chief Financial Officer**





Auditor's Discussion & Analysis

During the course of serving our clients, we stress the importance of timely and frequent communication. Such communication takes place throughout the audit and throughout the year, and includes proactive communications regarding new and upcoming accounting standards and auditing standards, as well as, the availability to answer questions and provide advice to the government.

We believe such communication is a key to providing timely value-added service to our clients.

At the conclusion of the audit process, Mauldin & Jenkins prepares an Auditor's Discussion & Analysis (formerly called the Audit Agenda) which provides auditor insight and summarizes the audit process, conclusions, and year-end financial analysis all under one cover.

Elements of the Auditor's Discussion & Analysis include the following:

- Information about the Firm, and the respective personnel serving the government;
- Results of the audit and other matters which should be emphasized to the governing board;
- An overview of the governments year-end financial results and auditor insights relative to key financial elements of the government;
- An understanding of the internal control/compliance audit reports and the results of our testing of internal controls and compliance with laws and regulations;
- A summary of certain audit scopes and procedures utilized by Mauldin & Jenkins during the audit process;
- Documentation of certain required communications as required by auditing standards;
- If applicable, a summary of any findings (material weaknesses and/or significant deficiencies) and management recommendations resulting from the audit;
- Practical information regarding upcoming new financial reporting and auditing standards and pronouncements affecting the government;
- A summary of the free continuing education and newsletters made available to the government during the past year.



Mauldin & Jenkins Partner Joel Black Appointed GASB Chairman

In 2020, the Financial Accounting Foundation's board of trustees appointed Joel Black, partner-in-charge of Mauldin & Jenkins audit practice, the next Chairman of the Governmental Accounting Standards Board.





"I am very excited to take on this new professional challenge. I have been immersed my entire adult life in the important, complex world of governmental accounting. I am eager to join my new colleagues in the mission to establish and improve accounting standards, and to engage with the remarkably diverse groups of stakeholders who care so much about public sector financial reporting."

"Joel Black has a longstanding and demonstrated commitment to the mission and work of the GASB and will make an excellent chair," said Financial Accounting Foundation Chairman Kathy Casey in a statement. "He brings extensive knowledge and experience to the role and has genuine appreciation for the opportunities and challenges that our stakeholders face as accounting standards change. We are pleased to welcome him to the organization and look forward to his future leadership."

Cost Proposal and Timeline

It is our understanding the City would also like a fee quote for the fiscal year ending September 30, 2026. We propose a fee range of \$23,000 - \$26,000 for the audit. It is our understanding, the City will not require a single audit for FY 26. If a single audit is determined to be required, we will discuss the possibility of an additional fee based on the number of major programs and the type of major programs.

Closing

We appreciate the opportunity to serve the City. We believe Mauldin & Jenkins is the "right" Firm for the City. Our experience and knowledge in the governmental sector of accounting is vast and ever-improving. We would be very pleased to share our experience and understanding of governmental accounting and operations for the benefit of the City.

We would greatly appreciate your recommending us for your continued audit, accounting, and financial reporting needs. Should you or anyone at the City have any questions with regards to this proposal or about Mauldin & Jenkins, please feel free to contact us.



713-963-8008

www.mjcpa.com

Update on the bridge replacement of Union Pacific Railroad.

We had another meeting with the railroad, also had Colden Rich in that meeting. The railroad asked if we had found the money to do the project and I again assured them that nothing had changed since the last meeting. I told them with the amount of money we are looking at that the city would have to give up its emergency services to cover that expense. I told them I was not being dramatic in that respect as we are small town with a small-town budget with very little contingency money left over each year. Colden asked why they had not asked if they had funds set aside for these jobs and the rep said I am just here to ask questions and gather information. The rep asked if they were able to loan us the money could we repay them; I told them we were in the middle of two grant applications for a total of 42 million dollars to replace our aging infrastructure and that we can't acquire more debt during this time. I told them in reality this job, if we have to pay would be extremely detrimental to the city of Ranger. We asked them to go back and talk to the railroad to see if they can cover these costs, we reminded them that there was no agreement on the sewer line and that was bad for all of us, I also reminded them of the years of upkeep we have provided on their right of ways. I also reminded them that they owned several overgrown properties in town as well. Colden was in agreement that the railroad should pay.

ADMINISTRATIVE SERVICES AGREEMENT

Between

City of Ranger, Texas

and

Ranger Economic Development Corporation A

1. PARTIES

This Administrative Services Agreement (“Agreement”) is entered into by and between the City of Ranger, Texas (“City”), and the Ranger Economic Development Corporation A (“EDCA”).

2. PURPOSE

The purpose of this Agreement is to authorize the EDC to provide administrative grant development and grant filing services on behalf of the City for projects that:

Promote economic development as defined under Texas Local Government Code Chapter 505;

Support infrastructure, business development, workforce development, or other eligible public purposes; and

Are lawfully eligible for EDCA participation.

This Agreement does not obligate either party to approve or fund any specific project.

3. SCOPE OF SERVICES

The EDCA may:

- a. Identify potential federal, state, or private grant opportunities
- b. Assist in preparing and submitting grant applications
- c. Coordinate with consultants, engineers, or grant writers (subject to procurement laws)
- d. Provide supporting economic development documentation
- e. Monitor compliance reporting if the grant is awarded

The EDCA shall not:

Bind the City to financial commitments without City Council approval;

Pledge EDCA funds without majority board approval;

Incur debt on behalf of the City.

4. AUTHORITY

This Agreement is entered pursuant to:

Texas Local Government Code §505.152 (Projects and Expenditures)

Texas Business Organizations Code Chapter 22

Texas Constitution Article III §52

Nothing herein expands the statutory authority of either party.

5. FINANCIAL PROVISIONS

Option A – No Cost Administrative Support

The EDCA agrees to provide administrative assistance at no cost unless otherwise approved by separate board action.

Option B – Reimbursement Structure

The City may reimburse documented administrative or consulting costs upon approval by the City Council and the EDCA Board.

All expenditures of EDCA funds require majority board approval in an open meeting.

6. NO AUTOMATIC FUNDING COMMITMENT

Submission of a grant application does not constitute:

A financial commitment by the EDCA

A matching funds guarantee

A debt obligation

A pledge of sales tax revenue

Any matching requirement must be separately approved by formal board action.

7. PROCUREMENT COMPLIANCE

If outside consultants are used:

City procurement laws apply when City funds are used.

EDC procurement policies apply when EDCA funds are used.

Competitive bidding requirements will be followed where required.

8. TERM

This Agreement shall remain in effect unless terminated by either party with 30 days written notice.

9. TERMINATION

Either party may terminate this Agreement upon written notice. Termination does not affect compliance obligations for previously awarded grants.

10. LIABILITY

Each party remains responsible for its own actions. Nothing herein waives governmental immunity.

11. OPEN MEETINGS & RECORDS

All actions requiring approval shall be conducted in compliance with:

Texas Open Meetings Act

Texas Public Information Act

12. APPROVALS

Approved by the Ranger Economic Development Corporation A Board on March 18th, 2025.

Approved by the Ranger City Council on _____.

Signatures:

President, Ranger EDC

Manager, City of Ranger

ADMINISTRATIVE SERVICES AGREEMENT

Between

City of Ranger, Texas

and

Ranger Economic Development Corporation B

1. PARTIES

This Administrative Services Agreement (“Agreement”) is entered into by and between the City of Ranger, Texas (“City”), and the Ranger Economic Development Corporation B (“EDCB”).

2. PURPOSE

The purpose of this Agreement is to authorize the EDCB to provide administrative grant development and grant filing services on behalf of the City for projects that:

Promote economic development as defined under Texas Local Government Code Chapter 505;

Support infrastructure, business development, workforce development, or other eligible public purposes; and

Are lawfully eligible for EDCB participation.

This Agreement does not obligate either party to approve or fund any specific project.

3. SCOPE OF SERVICES

The EDCB may:

- a. Identify potential federal, state, or private grant opportunities
- b. Assist in preparing and submitting grant applications
- c. Coordinate with consultants, engineers, or grant writers (subject to procurement laws)
- d. Provide supporting economic development documentation
- e. Monitor compliance reporting if the grant is awarded

The EDCB shall not:

Bind the City to financial commitments without City Council approval;

Pledge EDCB funds without majority board approval;

Incur debt on behalf of the City.

4. AUTHORITY

This Agreement is entered pursuant to:

Texas Local Government Code §505.152 (Projects and Expenditures)

Texas Business Organizations Code Chapter 22

Texas Constitution Article III §52

Nothing herein expands the statutory authority of either party.

5. FINANCIAL PROVISIONS

Option A – No Cost Administrative Support

The EDCA agrees to provide administrative assistance at no cost unless otherwise approved by separate board action.

Option B – Reimbursement Structure

The City may reimburse documented administrative or consulting costs upon approval by the City Council and the EDCB Board.

All expenditures of EDCB funds require majority board approval in an open meeting.

6. NO AUTOMATIC FUNDING COMMITMENT

Submission of a grant application does not constitute:

A financial commitment by the EDCB

A matching funds guarantee

A debt obligation

A pledge of sales tax revenue

Any matching requirement must be separately approved by formal board action.

7. PROCUREMENT COMPLIANCE

If outside consultants are used:

City procurement laws apply when City funds are used.

EDC procurement policies apply when EDCB funds are used.

Competitive bidding requirements will be followed where required.

8. TERM

This Agreement shall remain in effect unless terminated by either party with 30 days written notice.

9. TERMINATION

Either party may terminate this Agreement upon written notice. Termination does not affect compliance obligations for previously awarded grants.

10. LIABILITY

Each party remains responsible for its own actions. Nothing herein waives governmental immunity.

11. OPEN MEETINGS & RECORDS

All actions requiring approval shall be conducted in compliance with:

Texas Open Meetings Act

Texas Public Information Act

12. APPROVALS

Approved by the Ranger Economic Development Corporation B Board on March 18th, 2025.

Approved by the Ranger City Council on _____.

Signatures:

President, Ranger EDCB

Manager, City of Ranger

Vision Statement:

“To foster a thriving and resilient local economy that honors Ranger’s rich heritage while cultivating innovation, supporting small businesses, attracting sustainable industries, and enhancing the quality of life for all citizens.”

Mission Statement:

“The Ranger Economic Development Corporation Board is committed to promoting economic growth through strategic investment, community partnerships, infrastructure development, and workforce empowerment. We strive to create an environment where businesses prosper, families thrive, and Ranger’s unique character is preserved and celebrated.”

Goals & Objectives:

1. Business Development

Support and recruit new businesses that align with Ranger’s values and needs.

Provide resources and incentives for local entrepreneurs and small business expansion.

2. Workforce & Education

Collaborate with Ranger College and local schools to support workforce readiness programs.

Encourage training initiatives that prepare residents for high-demand careers.

3. Infrastructure & Revitalization

Invest in critical infrastructure projects to support business growth and improve community access.

Support downtown revitalization and beautification efforts that drive tourism and local pride.

4. Community Engagement

Ensure transparency and public involvement in economic development decisions.

Promote initiatives that elevate quality of life—housing, healthcare access, and recreational spaces.

5. Sustainable Growth

Pursue development projects that balance economic opportunity with environmental stewardship.

Encourage innovation and green business practices.

Core Values

1. Integrity

We operate with transparency, honesty, and accountability in all actions and decisions, ensuring public trust and responsible stewardship of resources.

2. Collaboration

We believe in the power of partnerships—with businesses, government, educational institutions, and the community—to drive long-term economic success.

3. Innovation

We embrace forward-thinking ideas and creative solutions to meet the evolving needs of our local economy and workforce.

4. Sustainability

We are committed to development that preserves our environment, honors our heritage, and promotes the well-being of future generations.

5. Inclusivity

We support economic opportunities that benefit all residents of Ranger, ensuring no one is left behind in the pursuit of progress.

6. Resilience

We strive to build a diverse and adaptable economy capable of withstanding challenges and emerging stronger from adversity.

7. Community-Centered

Every initiative we pursue is rooted in enhancing the quality of life for the people of Ranger, preserving our small-town charm while preparing for the future.

SWOT Analysis – Ranger Economic Development Corporation Board

Strengths

Strategic Location: Proximity to I-20 and major cities (Dallas-Fort Worth, Abilene) makes Ranger attractive for logistics, industry, and travelers.

Historic Legacy: Deep roots in oil, rail, and education (Ranger College) give the town a unique identity and tourism potential.

Strong Community Involvement: Active volunteers and civic-minded individuals fuel local initiatives.

Affordable Real Estate: Low property costs are attractive to startups, retirees, and young families.

Educational Partnerships: Access to Ranger College allows for workforce training and collaboration.

Dedicated Leadership: Committed board members and city officials focused on revitalization and sustainable growth.

Weaknesses

Limited Infrastructure: Aging utilities, streets, and digital infrastructure can deter new business investment.

Small Tax Base: Reduced commercial activity and population decline limit available funding for major projects.

Perception Challenges: Outdated public image or misconceptions about the town may deter external interest.

Workforce Limitations: Small labor pool and limited skilled trade availability can impact certain industries.

Vacant Properties: High number of empty buildings can create blight and underutilized spaces.

Opportunities

Downtown Revitalization: Restoration of historic buildings can attract tourism, boutique businesses, and cultural events.

Eco-Tourism & Heritage Tourism: Capitalize on local history, ghost towns, trails, and outdoor recreation.

Food Security & Agribusiness: Promote greenhouses, local food production, and partnerships with food programs.

Grants & Public-Private Partnerships: Access to state/federal rural development funds and interest from philanthropists or nonprofits.

Remote Work & Tech: With broadband investment, Ranger can attract remote workers seeking affordable living.

Threats

Economic Fluctuations: Rural areas are often more vulnerable to national economic shifts and inflation.

Brain Drain: Young talent may leave for larger cities due to limited job opportunities.

Weather & Infrastructure Damage: Extreme heat, winter storms, and flooding can strain city systems and delay projects.

Competition: Nearby towns may compete for the same grants, businesses, and residents.

Regulatory Delays: Red tape at the state or local level can hinder development progress.

Ranger EDC Board Action Plan

Immediate Actions (0–6 months)

1. Establish Identity & Transparency

Finalize and publicly adopt vision, mission, core values, and strategic plan.

Create/update a user-friendly website and social media presence to share board activities, grants, and opportunities.

2. Community & Stakeholder Engagement

Host public listening sessions and town halls to gather citizen input and promote buy-in.

Form partnerships with local organizations (Quarter Store, Ranger College, Food for Thought, churches, etc.).

3. Inventory & Assess Assets

Compile a detailed inventory of available properties, empty buildings, and infrastructure.

Assess current zoning, utility access, and regulatory requirements for redevelopment.

Short-Term Goals (6–18 months)

1. Downtown Revitalization Project

Identify 2–3 high-potential buildings to restore or repurpose with incentives.

Create a beautification plan (murals, signage, lighting, landscaping).

2. Small Business Support

Develop a local microgrant or loan program for entrepreneurs and homegrown businesses.

Offer workshops on business planning, funding, and digital marketing in partnership with Ranger College.

3. Workforce & Education

Partner with Ranger ISD and Ranger College to align workforce training with future development needs (e.g., trades, healthcare, agriculture, tech).

Host a career or job fair to connect employers and residents.

4. Grant Writing & Fund Development

Hire or contract a grant writer to pursue funding through USDA Rural Development, EDA, and TDA.

Research foundation partnerships for food security, housing, and youth programming.

Long-Term Goals (18 months–3 years)

1. Attract Light Industry & Housing Development

Market Ranger to small manufacturers, distribution centers, or logistics companies.

Work with developers to create mixed-income housing or senior-friendly living options.

2. Develop a Business/Industrial Park

Secure land and basic infrastructure to attract industry or tech hubs.

Offer tax incentives or abatements in line with city development goals.

3. Leverage Tourism & History

Create a tourism plan centered around Ranger's oil boom history, nearby ghost towns, museums, and walking tours.

Host annual events/festivals to draw visitors and vendors.

4. Infrastructure Improvement Advocacy

Work with city and state officials to secure funding for water, sewer, road, and broadband improvements.

Coordinate improvements with other local projects (housing, business growth).

Key Performance Indicators (KPIs) for Ranger EDC Board

1. Business Development & Retention

of New Businesses Opened in Ranger (per quarter/year)

of Existing Businesses Expanded with EDC support

Business Retention Rate (% of businesses remaining operational year-over-year)

\$ Amount of Incentives or Grants Distributed to local businesses

2. Workforce & Education

of Workforce Training Programs Launched (in partnership with Ranger College)

of Participants Enrolled/Certified in job training or certification programs

Job Placement Rate for program graduates

of Career Fairs or Employment Events Held

3. Downtown & Property Revitalization

of Vacant Buildings Renovated/Repurposed

\$ Amount Invested in Downtown Improvements (public and private)

Foot Traffic Increase (measured through local surveys or mobile data, if available)

of Beautification Projects Completed (murals, signage, landscaping, etc.)

4. Community Engagement & Transparency

of Public Meetings or Listening Sessions Held

Attendance Rates at EDC events or meetings

of Community Surveys Distributed and Collected

Public Satisfaction Rating (via annual survey or online feedback tools)

5. Infrastructure & Capital Projects

of Infrastructure Projects Initiated/Completed (roads, broadband, utilities)

\$ Amount of Grant or Capital Investment Secured

Improved Service Access (e.g., broadband speed improvements, utility coverage)

6. Tourism & Marketing

of Visitors Attending Local Events (e.g., festivals, tours, exhibits)

of Website & Social Media Engagements (followers, shares, post reach)

of Brochures/Marketing Materials Distributed

\$ Spent by Tourists Locally (if trackable via surveys or business feedback)

Strategic Planning Cycle – Ranger Economic Development Corporation

1. Assess & Engage (Months 1–2)

Goal: Understand community needs, evaluate current progress, and build public trust.

Conduct SWOT analysis and community needs assessments.

Host public forums, surveys, and stakeholder interviews.

Review economic data, trends, and local business feedback.

Evaluate ongoing projects and last year's KPIs.

2. Define & Refine (Months 3–4)

Goal: Set clear goals and align them with the vision and mission.

Reaffirm or revise the Vision, Mission, and Core Values (if needed).

Establish strategic goals based on assessment data.

Define measurable objectives and success indicators.

Prioritize focus areas (e.g., downtown, workforce, infrastructure).

3. Plan & Allocate (Months 5–6)

Goal: Build a detailed action plan with timelines and accountability.

Create or update the Strategic Action Plan.

Assign responsibilities to board members, staff, or partners.

Develop a realistic budget and identify funding sources (grants, donations, partnerships).

Plan for marketing, communications, and public transparency.

4. Execute & Monitor (Months 7–12)

Goal: Implement projects while monitoring progress in real-time.

Launch initiatives, programs, and partnerships.

Track KPIs monthly or quarterly (use dashboard or reports).

Hold monthly board meetings for updates and feedback.

Maintain open communication with the public via website, newsletters, and town halls.

5. Evaluate & Adjust (Month 12 or Q4)

Goal: Review outcomes, adjust strategies, and prepare for the next cycle.

Conduct a formal year-end review of all projects and metrics.

Identify successes, barriers, and lessons learned.

Adjust goals, budget, and priorities as needed.

Recognize contributors and celebrate community wins.

6. Restart Cycle (Start of Next Fiscal Year)

Use evaluation findings to kick off a new year of strategic planning with updated goals and renewed momentum.